

# MFMA SECTION 71 REPORT MONTH ENDING 28 February 2017

Municipal Manager Executive Mayor

#### Revenue analysis for the month ending 28 February 2017

Revenue types	Annual		February	/ 2017						Eight Mon	ths Endin	g 28 February	2017	
	Annual Budget 2016/2017	Budget	(BP-602) Actual Levies	Levies vs Budget	(BM-310) Actual Income	Income vs Levies	Other Levies	(GS-560) Total Levies	Budget	Actual Levies	Levies vs Budget	(GS-560) YTD Levies	Actual Income	Income vs Levies
Property rates	65,709,288	5,142,873	3,997,860	78%	2,580,559	65%	1,137,037	5,134,897	45,137,796	39,850,479	88%	45,666,296	30,096,922	76%
Electricity - conventional	207,684,108	13,804,398	15,342,722	111%	11,050,169	72%	138,469	15,481,191	127,956,736	124,765,546	98%	124,556,602	95,771,757	77%
Water	95,884,000	6,599,046	9,164,396	139%	3,055,457	33%	-210,657	8,953,739	58,992,055	56,193,136	95%	56,866,812	23,884,039	43%
Sanitation	33,709,682	2,809,140	3,502,588	125%	1,301,297	37%	34,043	3,536,631	22,473,120	28,122,026	125%	28,198,303	10,350,723	37%
Refuse	27,801,000	2,316,750	2,356,694	102%	894,338	38%	27,574	2,384,268	18,534,000	18,947,760	102%	19,004,233	7,282,645	38%
Total Direct Services	430,788,078	30,672,207	34,364,260	112%	18,881,820	55%	1,126,466	35,490,726	273,093,707	267,878,947	98%	274,292,246	167,386,086	62%
Other revenue	38,910,000	3,242,500	1,842,637	57%	256,512	14%	1,945,629	3,788,266	25,940,000	15,893,012	61%	25,969,519	2,680,658	17%
Indigent Contribution					3,832,639								28,822,230	
Income Forgone					1,037,691								8,582,287	
Revenue from levied services	469,698,078	33,914,707	36,206,897	107%	24,008,662	66%	3,072,095	39,278,992	299,033,707	283,771,959	95%	300,261,765	207,471,261	73%
Electricity - prepaid	102,397,266	6,537,010	-		6,256,258				59,570,697	-			54,754,340	
Revenue before operational grants	572,095,344	40,451,717	36,206,897		30,264,920				358,604,404	283,771,959			262,225,601	
Operational grants and subsidies	2,448,951								2,448,951				1,810,000	74%
Equitable share	158,519,001								158,519,001				118,889,000	75%
Total Revenue	733,063,296	40,451,717	36,206,897		30,264,920	-	·		519,572,356	283,771,959			382,924,601	-

#### Comments for February 2017 Section 71 Report.

Collection rate for February 2017 on the levied services is 66% for the month & 73% for eight months.

Collection rate for sanitation and refuse for both February 2017 & for eight months is 37% & 38% against levies respectively.

The collection rate on Property rates is 65% for February 2017 & 76% for eight months.

Vat is not considered as part of income in this report since it will be paid over to SARS.

Deposits and payments in advance are also excluded from revenue colleted for the month. Therefore reducing the collection rate.

Conventional electricity revenue for February 2017 is 72% & 77% for eight months.

YTD total is all levies excluding prepaid, grants and incentives on consumer acccounts/income foregone.

Total direct services collection rate against levies is 55% for the month & 62% for eight months.

Page 2 Revenue

BILLING & REVENUE PER TOWN 01/07/2016 - 30/06/2017 (Excluding Pre-paid Electricity)

Month		Kroonstad			Viljoenskroon			Steynsrus	
	Billing	Revenue	Percentage	Billing	Revenue	Percentage	Billing	Revenue	Percentage
Jul	31,203,153	15,092,910	48%	7,204,366	2,893,109	40%	831,328	333,417	40%
Aug	28,331,554	14,345,088	51%	5,677,300	3,262,571	57%	756,305	291,562	39%
Sep	27,703,007	21,895,163	79%	6,127,116	3,461,367	56%	761,276	381,584	50%
Oct	26,146,953	18,026,740	69%	5,873,794	3,402,200	58%	750,167	310,599	41%
Nov	27,398,287	20,684,908	75%	6,184,492	3,719,999	60%	794,943	384,428	48%
Dec	28,116,697	16,427,263	58%	5,836,480	2,966,623	51%	755,796	254,713	34%
Jan	27,404,318	22,915,109	84%	5,924,001	3,549,671	60%	715,887	404,790	57%
Feb	29,124,434	15,881,646	55%	6,025,024	2,971,223	49%	788,165	285,463	36%
Total	225,428,403	145,268,827	65%	48,852,573	26,226,763	54%	6,153,867	2,646,556	43%

#### PRE-PAID ELECTRICITY SALES

Month	Transactions	Units	Unit Value	Free Units	Avg Val/trans	Total
Jul	112561	6224756	7365732	444550	75	7,365,732
Aug	111019	5987752	7115537	453350	73	7,115,537
Sep	100443	5601131	6606044	465400	75	6,606,044
Oct	101,786	5,674,148	6,724,283	463,050	75	6,724,283
Nov	98,926	5,647,936	6,694,480	465,550	77	6,694,480
Dec	96,555	6,178,768	7,397,510	465,100	87	7,397,510
Jan	100,391	5,612,138	6,594,786	470,450	75	6,594,786
Feb	89,251	5,308,793	6,256,258	474,100	79	6,256,258
						54,754,630

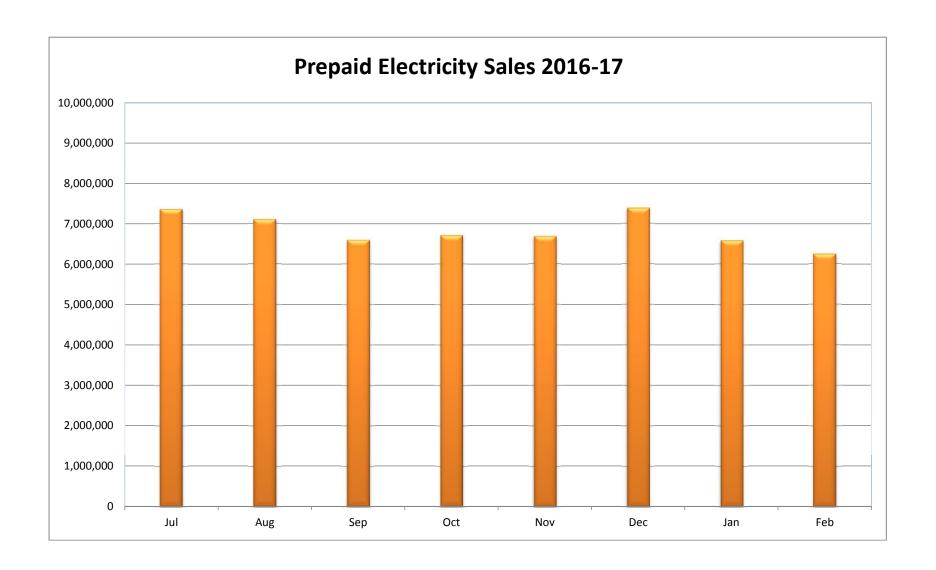
The average collection rate for Kroonstad/Maokeng for Feb 2017 is 55% & 65% for eight months, Viljoenskroon/Rammulutsi is 49% for the month & 54% for eight months.

Steynsrus/Matlwangtlwang is 36% for the month & 43% for eight months against the levy.

Kroonstad/Maokeng generated a revenue of R15.8m for Feb 2017 & R145.2m for eight months, Viljoenskroon/Rammolutsi's R2.9m for Feb & R26.2m for eight months.

Steynsrus/Matlwangtlwang generated R285 463 for February & R2.6m for eight months.

The revenue generated through prepaid electricity for the month is R6.6m & R48.5m for seven months. The electricity vendors are contributing to these sales.



# Analysis of Debtors as at 28 February 2017

	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	Total
Debtors Age Analysis By Income	-	•	-	-	
Water Tariffs	9,922,040	4,654,671	4,469,639	192,175,888	211,222,238
Electricity Tariffs	14,841,550	1,855,009	1,357,780	27,370,528	45,424,867
Rates (Property Rates)	3,652,837	1,164,131	816,081	27,101,979	32,735,028
Sewerage / Sanitation Tariffs	2,594,828	1,637,655	1,464,756	47,579,983	53,277,222
Refuse Removal Tariffs	1,751,025	1,088,349	977,743	33,243,358	37,060,475
Other	2,253,071	2,756,535	5,257,405	74,791,989	85,059,000
Total By Income Source	35,015,351	13,156,350	14,343,404	402,263,725	464,778,830
Debtors Age Analysis By Custome	er Group				
Government	5,653,947	1,795,267	1,604,510	13,632,696	22,686,420
Business	13,971,659	1,176,204	703,469	12,502,404	28,353,736
Households	11,358,642	6,679,778	6,037,486	201,646,334	225,722,240
Other	4,031,103	3,505,101	5,997,939	174,482,291	188,016,434
<b>Total By Customer Group</b>	35,015,351	13,156,350	14,343,404	402,263,725	464,778,830

Highlights	Dec	JAN	FEB
Services			
Councillors' debt (>90 days)	R 364,335	R 345,262	R 315,524
Officials debt (>90 days)	R 1,539,532	R 1,568,409	R 1,683,226
Sundry debtors			
Telephones (Officials & Councillors)	R 364,851	R 367,614	R 370,342
Study loans	R 102,723	R 103,572	R 104,438
Indigents	R 117,371,704	R 123,200,783	R 122,284,048
Total Debt 90 Days +	R 387,325,835	R 395,725,316	R 402,263,725

# Creditors

	0 -	31 -	61 -	91 -	121 -	151 -	181 Days -	Over 1	Total
Detail	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	1 Year	Year	-
Bulk Electricity	18,372,818	19,202,885	18,860,585	105,540,395	-	1	1	-	161,976,683
Loan repayments	2,400,000	-	-	-	-	-	-	-	2,400,000
Trade Creditors	2,126,784	669,894	19,060	2,037,802	-	-	-	-	4,853,540
Auditor General	313,327	854,855	2,587,979	-	-	-	•	-	3,756,161
DWAS	56,583	248,793	1,594,394	=	-	-	•	12,804,215	14,703,985
GOVERNMENT GARAGE	291,219	300,168	307,637	4,140,462	-	-	-	-	5,039,486
WSSA	246,728	246,728	246,728	1,233,642	-	-	-	-	1,973,826
PwC	252,335	270,975	1,480,151	-	-	-	-	-	2,003,461
OTHER CREDITORS	5,000,000	-	-	-	-	-	-	-	5,000,000
Total	29,059,794	21,794,299	25,096,534	112,952,301	-	-	-	12,804,215	201,707,142

# **OPERATING EXPENSES**

DESCRIPTION	Annual	Actual	YTD	Variance	% Ехр
	Budget	28-Feb-17	28-Feb-17		
	2016/2017				
EMPLOYEE RELATED COSTS	209,811,139	18,610,335	147,008,754	62,802,385	70%
REMUNERATION OF COUNCILLORS	17,195,340	1,487,178	11,126,240	6,069,100	65%
BULK PURCHASES	228,539,885	223,280	15,103,157	213,436,729	7%
CONTRACTED SERVICES	28,622,603	4,280,262	17,662,168	10,960,435	62%
TOTAL REPAIR AND MAINTENANCE	67,333,647	3,247,140	33,268,063	34,065,584	49%
DEPRECIATION ON ASSETS	8,712,372	726,031	5,808,248	2,904,124	67%
CONTRIBUTIONS TO BAD DEBTS	5,897,840	491,487	3,931,893	1,965,947	67%
GENERAL EXPENSES	135,424,068	9,230,437	81,842,546	53,581,522	60%
TOTAL EXPENDITURE (NETT)	701,536,894	38,296,149	315,751,070	385,785,824	45%

# **CONTRACTED SERVICES**

Description	Annual	Actual	YTD	Variance	% Ехр
	Budget	28-Feb-17	28-Feb-17		
	2016/2017				
CASH COLLECTION COST (DEPOSIT FEES)	531,302	42,115	289,477	241,825	54%
INTERNAL AUDIT	1,450,000		512,916	937,084	35%
PERFORMANCE MANAGEMENT	600,000		339,850	260,150	57%
METER READING FEES	894,857	151,754	877,407	17,450	98%
RAILWAY SIDING	1,118,533		466,055	652,478	42%
SECURITY (MONITORING OF ALARMS)	527,911	7,709	279,566	248,345	53%
SECURITY SERVICES	23,500,000	4,078,683	14,896,898	8,603,102	63%
CONTRACTED SERVICES	28,622,603	4,280,262	17,662,168	10,960,435	62%

# **OPERATING EXPENSES**

DESCRIPTION	Annual	Actual	YTD	Variance	% Exp
	Budget	28-Feb-17	28-Feb-17		
	2016/2017				
ABET TRAINING	58,300	-	-	58,300	0%
ACTIVITIES DISABILITIES	100,000	=	36,275	63,725	36%
ACTIVITIES YOUTH OFFICER	252,020	=	176,900	75,120	70%
ADVERTISEMENTS	356,629	11,165	138,817	217,812	39%
ANNUAL REPORT & IDP PREPARATIONS	300,000	-	87,000	213,000	29%
AUDIT FEES (EXTERNAL)	6,394,618	-	2,894,618	3,500,000	45%
BANK CHARGES	2,251,492	69,930	1,485,221	766,271	66%
BOOKS & MAGAZINES	108,697	-	-	108,697	0%
CHEMICALS	6,794,254	663,688	2,705,951	4,088,303	40%
CIVIC FUNERALS	210,000	-	-	210,000	0%
CLEANING CAMPAIGN	104,000	-	103,713	287	100%
CLEANING MATERIALS	452,722	22,695	276,824	175,898	61%
CLIMATE CHANGE/DISASTER MNG	150,000	6,404	74,411	75,589	50%
COMMISSION PAID	4,488,772	351,200	2,667,254	1,821,518	59%
COMMITTEES AUDIT	200,000	-	72,677	127,323	36%
COMMITTEES CHILDCARE	35,968	-	-	35,968	0%
COMMITTEES HIC/AIDS	150,000	-	35,000	115,000	23%
COMMITTEES LOCAL SPORT	55,000	=	32,696	22,304	59%
COMMITTEES OLD AGE	55,968	=	3,450	52,518	6%
COMMITTEES WARDS	1,087,500	-3,000	452,360	635,140	42%
COMMONAGE	40,000	=	25,272	14,728	63%
CONFERENCES/SEMINARS/MEETINGS	2,907,535	120,750	1,432,048	1,475,487	49%
COOPERATIVES DEVELOPMENT	100,000	-	-	100,000	0%
PROFESSIONAL FEES	6,701,834	-	3,158,986	3,542,848	47%

#### **OPERATING EXPENSES**

OPERATING EXPENSES					
DESCRIPTION	Annual	Actual	YTD	Variance	% Exp
	Budget	28-Feb-17	28-Feb-17		
DECORATION MATERIAL	1,000	-	-	1,000	0%
DISCIPLINARY HEARINGS	5,300	-	-	5,300	0%
EMPL ASST PROGRAMME	15,500	3,440	11,062	4,438	71%
ENTERTAINMENT COST	633,100	31,359	276,286	356,814	44%
EVENTS LOGISTICS	15,000	_	8,106	6,894	54%
FUEL & LUBRICANTS	6,759,085	655,039	3,074,546	3,684,539	45%
FUNERAL ATTENDANCE	6,537	-	-	6,537	0%
GRAVE - NUMBERS	7,000	_	1,436	5,564	21%
GRANT EXP - FMG	1,810,000	-	556,905	1,253,095	31%
GRANT EXP - LG SETA MANDATORY	638,951	19,688	288,306	350,645	45%
INDIGENT - CONTRIBUTIONS	32,620,045	3,832,639	28,822,230	3,797,815	88%
INSURANCE GENERAL EXCESS	150,000	19,214	96,384	53,616	64%
INTERVIEW EXPENSES	8,000	-	915	7,085	11%
INTERIM SURVEY OF ERVIN	2,000	-	-	2,000	0%
KEURSKRIF PURCHASES	35,000	-	_	35,000	0%
LABORATORY CONSUMABLES	52,399	_	8,032	44,367	15%
LABORATORY FEES	990,000	_	-	990,000	0%
LATE PAYMENT - CREDITORS	35,000	181	387,212	-352,212	1106%
LEGAL FEES	4,260,000	-	2,218,470	2,041,530	52%
LICENSES OTHER	3,901,566	187,738	3,256,477	645,089	83%
LICENCES PUBLIC	3,301,300	187,738	3,230,477	3,816	0%
LICENSES VEHICLES	600,808	22 602	361,436	239,372	60%
		32,682			
MEDICAL EXAMINATIONS	600,000	175	259,978	340,022	43%
MEDICINES MEMBERSHIP FEES	4,269	-175	1,612	2,657	38%
	13,910	-	4,646	9,264	33%
M SOLAR/SCOA PROJECT PAUPER BURIALS	50,000	- -	42 247	50,000	0%
	50,000	5,963	42,247	7,753	84%
PENSIONERS GRANT	7,020	750	5,175	1,845	74%
POSTAL SERVICES (POSTAGE & TELEGRAMS)	1,653,176	53,749	880,120	773,056	53%
POSTOFFICE & EASYPAY COMMISSION	507,840	34,710	308,456	199,384 2,086,384	61%
PRE-PAID METERS	2,200,000	- 04 225	113,616		5%
PRINTING & STATIONERY	2,153,612	94,325	656,772	1,496,840	30%
PROTECTIVE CLOTHING	2,189,610	255,418	664,379	1,525,231	30%
RECRUITMENT FEES	50,000	-	-	50,000	0%
RENT - OFFICE EQUIPMENT & OTHER	508,493	6,240	249,093	259,400	49%
RENT - VEHICLES	3,260,120	22,173	522,043	2,738,077	16%
RURAL DEVELOPMENT	200,000	<del>-</del>	<del>-</del>	200,000	0%
SALGA MEMBERSHIP FEES	2,150,933	-56,460	2,150,933	<u> </u>	100%
SKILLS DEVELOPMENT LEVY	1,918,642	160,085	1,277,383	641,259	67%
SMME DEVELOPMENT	40,000	-	16,000	24,000	40%
SPORTS,ARTS & CULTURE PROGRAMME	200,000	-	-	200,000	0%
STOCK AND MATERIAL	336,616	3,139	162,369	174,247	48%
SUBSCRIPTION FEES	5,460	-	-	5,460	0%
SUPPLEMENTARY VALUATIONS	165,950	14,000	84,000	81,950	51%
TELEPHONE & FAX	1,555,014	137,990	1,045,368	509,646	67%
TOURISM	150,000	-	-	150,000	0%
TOWN PLANNING COST	200,000	-	-	200,000	0%
TRAFFIC SIGNS	150,000	26,997	104,391	45,609	70%
TRAINING STAFF	300,000	-	194,380	105,620	65%
TRAINING COUNCILLORS	500,000	-	148,000	352,000	30%
VALUATION ROLL	2,600,000	228,070	684,211	1,915,789	26%
WEED KILLERS / PEST CONTROL	350,000	24,960	24,960	325,040	7%

# **OPERATING EXPENSES**

DESCRIPTION	Annual	Actual	YTD	Variance	% Ехр
	Budget	28-Feb-17	28-Feb-17		
WINDEED	60,000	5,578	22,266	37,734	37%
WORKMENS COMPENSATION	952,300	-	-	952,300	0%
	115,945,364	7,159,764	66,938,210	49,007,154	58%

# **CASH FLOW ANALYSIS FOR THE MONTH ENDING**

Cash Receipts by Source Property rates	2.570.620
Property rates	2 570 620
ir roperty rates	2,579,630
Service charges - electricity revenue	18,287,487
Service charges - water revenue	3,082,103
Service charges - sanitation revenue	1,210,284
Service charges - refuse revenue	1,019,545
Service charges - other	-
Interest earned - outstanding debtors	111,830
Fines	-
Transfer receipts - operational	-
Other revenue	5,339,085
Cash Receipts by Source	31,629,964
Other Cash Flows/Receipts by Source	
Transfer receipts - capital	725,000
Borrowing long term/refinancing	-
Total Cash Receipts by Source	32,354,964
Cash Payments by Type	
Employee related costs	18,610,333
Remuneration of councillors	1,487,178
Bulk purchases - Electricity	-
Contracted services	2,280,261
General expenses	5,434,240
Cash Payments by Type	27,812,012
Other Cash Flows/Payments by Type	
Capital assets	3,383,372
Repayment of borrowing	
Total Cash Payments by Type	31,195,384
Net Increase/(Decrease) in Cash Held	1,159,580
Cash/cash equivalents at the month/year begin:	4,807,230
Cash/cash equivalents at the month/year end:	5,966,810

Page 9 Cash Flow

### **Municipal Investments**

# Regulation 9(1) of Government Gazette 27431 states:

That the accounting officer of a municipality or municipal entity must within 10 working days of the end of each month, as part of the Section 71 report required by the Act, submit to the mayor of the municipality or the board of directors of the municipal entity a report describing in accordance with the generally recognised accounting practice the investment portfolio of that municipality or municipal entity at the end of the month.

#### **Bank Accounts:**

Detail	Bank Acc num	Type of investment	Vote num
ABSA - 1	20-7531-4898	Fixed Deposit	9100045050401
ABSA - 2	20-5824-7882	Fixed Deposit	9100045050301
ABSA - 3	91-3190-1443	Call Account	9100045060301

 20-7531-4898
 20-5824-7882
 91-3190-1443

 ABSA - 1
 ABSA - 2
 ABSA - 3
 Total

Balance 01-Jul- 2016	3,671.12	69,808.87	6,271,061.97	6,344,541.96
Balance at 31-Jan-2017	3,765.99	74,533.88	14,794,915.43	14,873,215.30
	56.62	-	-264,016.80	-263,960.18
Invested	-	-	7,071.54	7,071.54
Withdrawn	-	-	-344,559.74	-344,559.74
Interest earned	56.62	-	73,471.40	73,528.02
Interest accrued	-	-	-	-
•				
Balance at 28-Feb-2016	3,822.61	74,533.88	14,530,898.63	14,609,255.12
INTEREST EARNED	151.49	4,725.01	604,396.40	609,272.90
INTEREST EARNED	151.49	4,725.01	604,396.40	609,272.90

## **Investment in Shares:**

DESCRIPTION	NUMBER OF SHARES	BALANCE 31/01/2017	WITHDRAWALS / TRANSFERS	FAIR VALUE GAIN / (LOSS)	BALANCE 28/02/2017
Senwes	11,822	124,131	-	-	124,131
Senwesbel	18,130	106,967	-	-7,252	99,715

231,0987,252
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# Report on conditional grants at

Municipality:

28-Feb-17 FS201 Moqhaka

Financial Accounting for Grant Funds Received and Expended

DORA Allocation for the 2016/17	ORA	Allocation	for the	2016/17
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# Unspent grants at beginning of the financial year

Received Prior Months
Received This Month

#### **Total Funds Received**

Spent Prior Months Spent This Month Total Funds Spent

# **Total funds Received and Not Spent**

# Percentage of Funds Spent

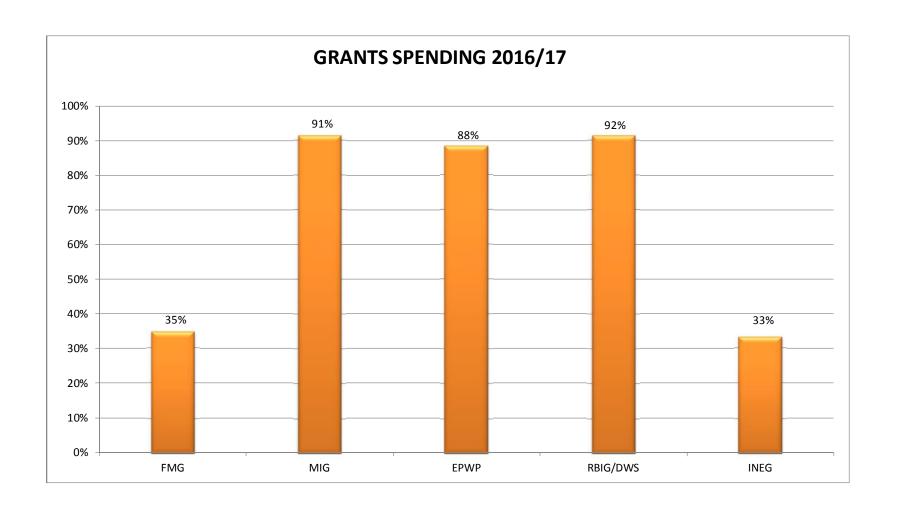
Funds Currently Committed but Not Spent Scheduled Transfers Withheld

Finance Management Grant (FMG)	Municipal Infrastructure Grant (MIG)	Extended Public Works Programme (EPWP)	RBIG/DWS	Integrated National Electrification Programme Grant (INEP)	Total Capital Grants
1,810,000	38,349,000	1,000,000	2,000,000	7,000,000	48,349,000
-	-	-	-	-	-
1,810,000	25,308,000	250,000	1,589,160	4,664,000	31,811,160
-	13,041,000	750,000	241,338	425,000	14,457,338
1,810,000	38,349,000	1,000,000	1,830,498	5,089,000	46,268,498
585,573	31,072,672	774,070	1,589,178	1,885,883	73,600,939
41,667	3,980,133	110,000	241,320	446,400	43,056,989
627,240	35,052,805	884,070	1,830,498	2,332,283	40,099,656
1,182,760	3,296,195	115,930	-	4,667,717	8,079,842
35%	91%	88%	92%	33%	83%
-	-	-	-	-	-
_	_	_	_	_	_

# Capital Government grants and subsidies consist of the following:

Total	48,349,000
DoE (Department of Energy)	7,000,000
EPWP (Incentive)	1,000,000
DWS (Regional Bulk Infrastructure Grant)	2,000,000
Municipal Infrastructure Grant	38,349,000

Page 11 Grants



Page 12 Grants

# 28 February 2017

# REPORT ON STAFF BENEFITS: Staff costs analysis for the month (MFMA Section 66)

# Summary of Section 66 of the MFMA - Salaries and Wages (Staff Benefits)

DESCRIPTION	Budget 2016/17	Actual	YTD	% Ехр
ANNUAL BONUS	10,708,717	478,866	8,227,295	77%
HOUSING SUBSIDY	1,101,050	100,759	819,758	74%
OTHER ALLOWANCES	1,426,911	117,009	962,597	67%
OVERTIME	16,316,226	1,667,231	12,378,594	76%
TELEPHONE ALLOWANCE	445,446	35,206	272,585	61%
SALARIES & WAGES BASIC	127,907,405	11,381,894	88,006,109	69%
STANDBY ALLOWANCE	1,813,532.00	135,443	1,101,721	61%
VEHICLE ALLOWANCE	10,320,580.00	949,512	6,924,825	67%
SUB-TOTAL EMPLOYEE COSTS	170,039,867	14,865,920	118,693,484	70%
GROUP LIFE INSURANCE GENERAL	1,823,654	134,105	1,083,038	59%
INDUSTRIAL COUNCIL LEVY	113,422	7,127	57,208	50%
INSURANCE UNEMPLOYMENT	1,459,838	120,031	959,060	66%
MEDICAL AID SCHEME	13,128,392	1,131,315	8,532,197	65%
PENSION FUNDS	20,468,287	1,943,837	15,327,238	75%
POST-RETIREMENT MEDICAL BENEFITS	2,777,679	407,999	2,356,529	85%
SUB-TOTAL SOCIAL CONTRIBUTION	39,771,272	3,744,415	28,315,270	71%
TOTAL EMPLYEE COSTS	209,811,139	18,610,335	147,008,754	70%

Page 13 Staff Benefits

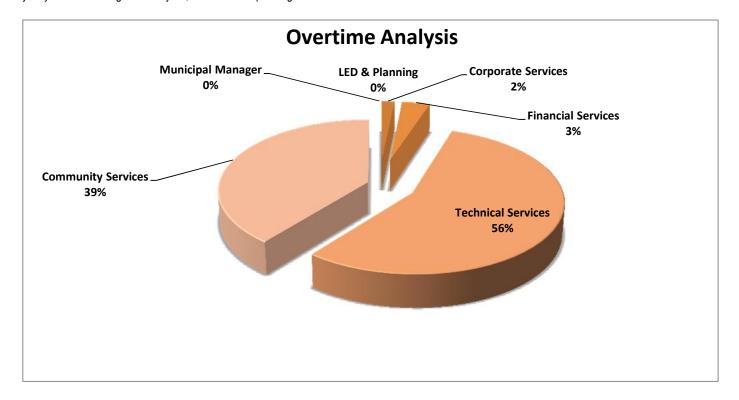
# **Analysis of overtime per department**

# Description

Municipal Manager Corporate Services Financial Services Technical Services Community Services LED & Planning **Total** 

31-D	31-Dec		31-Jan		28-Feb	
Hours	Cost	Hours	Cost	Hours	Cost	
-	-	-	-	-	-	
62	5,467	46	3,462	136	20,015	
172	19,810	625	75,529	351	43,047	
6,791	715,571	10,178	1,091,196	7,728	692,488	
5,711	547,840	12,434	1,265,964	4,878	487,613	
-	-	56	7,034	-	-	
12,736	1,288,688	23,340	2,443,185	13,093	1,243,163	

The overtime needs to be administered and only real emergencies be attended to after hours, on weekends and on holidays. Each department needs to do proper planning to manage their own budget in order to avoid unnecessary expenditure, thus ensuring that they stay within the budget for the year, to avoid overspending.



Page 14 Staff Benefits