"People's power in action"

# MFMA SECTION 71 REPORT

# MONTH ENDING 31 DECEMBER 2023

**Executive Mayor**
**Municipal Manager**

**Revenue analysis for the month ending 31 December 2023**

| Revenue types | | Section 71 of 31 December 2023 | | | | | Six Months Ending 31 December 2023 | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | Annual Budget 2023/2024 | Budget | Billing per GS 560 | Billing vs Budget | (BS-566) Actual Income | Income vs Billing | Budget | Billing per GS 560 | Billing vs Budget | (BM-310) Actual Income | Income vs Billing |
| Property rates | 86 281 288 | 7 190 107 | 6 853 838 | 95% | 4 670 224 | 68% | 43 140 644 | 43 039 941 | 100% | 20 177 455 | 47% |
| Electricity - conventional | 279 780 051 | 23 315 004 | 16 548 713 | 71% | 13 713 887 | 83% | 139 890 026 | 116 905 222 | 84% | 64 591 762 | 55% |
| Water | 186 273 093 | 15 522 758 | 12 013 941 | 77% | 8 476 624 | 71% | 93 136 547 | 91 842 813 | 99% | 20 269 528 | 22% |
| Sanitation | 66 740 026 | 5 561 669 | 6 693 916 | 120% | 1 972 469 | 29% | 33 370 013 | 34 944 917 | 105% | 11 813 095 | 34% |
| Refuse | 46 295 731 | 3 857 978 | 4 727 776 | 123% | 1 289 342 | 27% | 23 147 866 | 24 839 052 | 107% | 7 902 398 | 32% |
| **Total Direct Services** | **665 370 189** | **55 447 516** | **46 838 185** | **84%** | **30 122 545** | **64%** | **332 685 095** | **311 571 945** | **94%** | **124 754 238** | **40%** |
| Other revenue | 76 261 707 | 6 355 142 | 4 854 740 | 76% | 7 198 951 | 148% | 38 130 854 | 19 237 493 | 50% | 24 706 852 | 128% |
| **Revenue from Billed services** | **741 631 896** | **61 802 658** | **51 692 925** | **84%** | **37 321 496** | **72%** | **370 815 948** | **330 809 438** | **89%** | **149 461 090** | **45%** |
| Electricity - prepaid | 165 169 388 | 13 764 116 | 11 848 184 | 86% | 11 848 184 | 100% | 82 584 694 | 67 050 440 | **81%** | 67 050 440 | 100% |
| **Revenue before operational grants** | **906 801 284** | **75 566 774** | **63 541 109** | **84%** | **49 169 680** | **77%** | **453 400 642** | **397 859 878** | **88%** | **216 511 530** | **54%** |
| Operational grants and subsidies | 4 495 716 | - | - | - | - | - | 98 453 | 98 453 | **100%** | 98 453 | **100%** |
| Equitable share | 279 982 000 | 91 351 000 | 91 351 000 | - | 91 351 000 | - | 208 010 000 | 208 010 000 | **100%** | 208 010 000 | 100% |
| **Total Revenue** | **1 191 279 000** | **166 917 774** | **154 892 109** | **93%** | **140 520 680** | **91%** | **661 509 095** | **605 968 331** | **92%** | **424 619 983** | **70%** |

**608 588 367 TOTAL Rev Collected**

\- 52 920 728 Shortfall

**Comments on Section 71 Report.**

Collection rate for the month for waste water management is 29% for the month of December 2023 and 34% for the six months.

Collection rate for the month for waste management is 27% for the month of December 2023 and 32% for the six months.

Collection rate for the month for water is 71% for the month of December 2023 and 22% for the six months.

The collection rate on Property rates is 68% for the month of December 2023 and 47% for the six months.

Vat is not considered as part of income in this report since it will be paid over to SARS.

Conventional electricity revenue collection is 83% for the month of December 2023 and 55% for the six months.

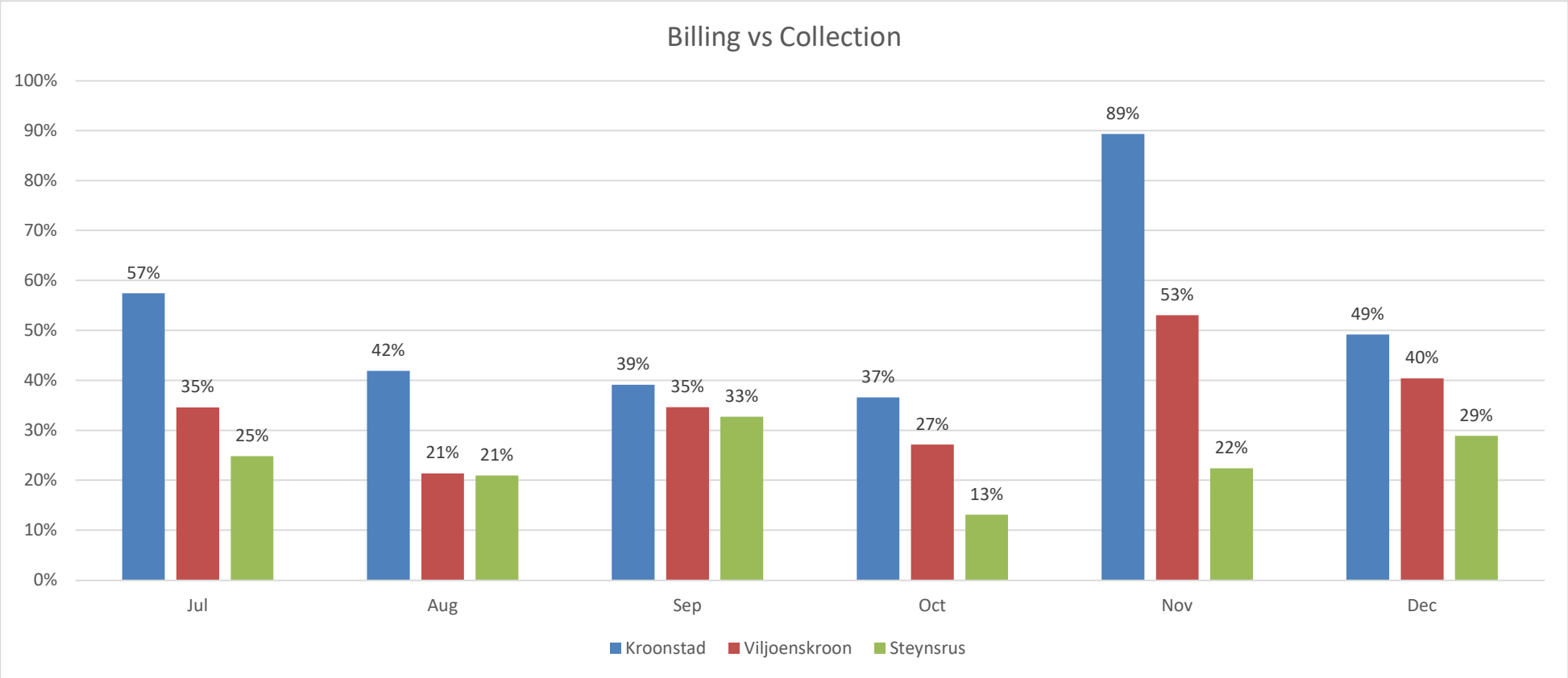
Total direct services collection rate against billing is 64% for for the month of December 2023 and 40% for the six months.

Total Revenue Collection Percentage for the month is 91% inclusive of Zero Grant Funding for the month December 2023 and 70% for the six months.

Indigents Contribution for Prepaid Electricity of December 2023 is R826 693 + R122 249.44 (FBE in ESKOM Supplied Areas) = R945 942

## BILLING & REVENUE PER TOWN 01/07/2023 - 30/06/2024 (Excluding Pre-paid Electricity)

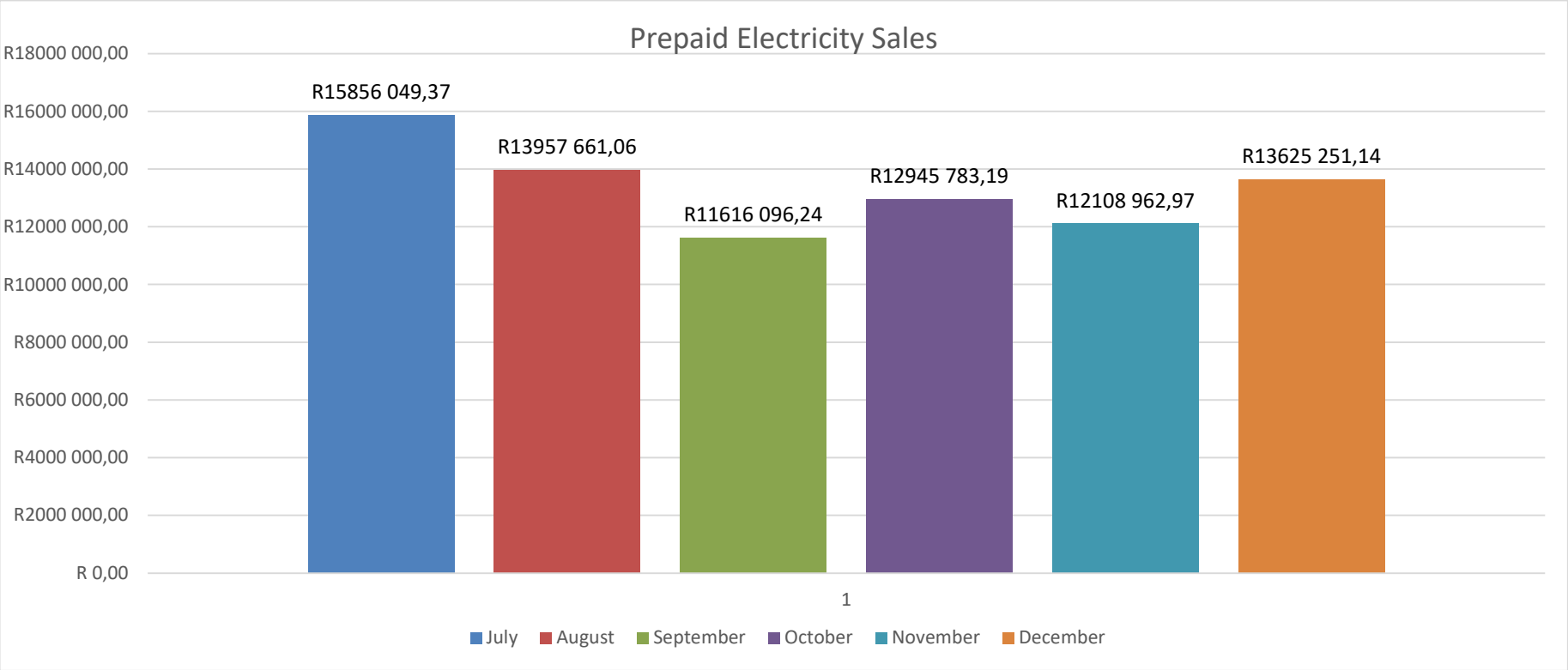
| Month | Kroonstad | | | Viljoenskroon | | | Steynsrus | | |
|---|---|---|---|---|---|---|---|---|---|
| | Billing (BP135) | Receipts (BP135) | Percentage | Billing (BP135) | Receipts (BP135) | Percentage | Billing (BP135) | Receipts (BP135) | Percentage |
| Jul | 50 690 768 | 29 121 318 | 57% | 12 746 330 | 4 406 069 | 35% | 1 303 865 | 323 374 | 25% |
| Aug | 48 957 236 | 20 518 061 | 42% | 18 835 878 | 4 025 820 | 21% | 1 596 723 | 334 674 | 21% |
| Sep | 46 530 387 | 18 190 897 | 39% | 12 195 783 | 4 225 605 | 35% | 1 576 074 | 515 615 | 33% |
| Oct | 50 425 055 | 18 459 277 | 37% | 16 537 276 | 4 491 156 | 27% | 1 571 827 | 206 178 | 13% |
| Nov | 41 910 211 | 37 439 397 | 89% | 11 953 477 | 6 343 612 | 53% | 1 641 380 | 367 557 | 22% |
| Dec | 46 076 179 | 22 666 488 | 49% | 12 737 314 | 5 146 909 | 40% | 1 219 313 | 352 269 | 29% |
| **Total** | **284 589 837** | **146 395 437** | **51%** | **85 006 058** | **28 639 171** | **34%** | **8 909 181** | **2 099 667** | **24%** |



**PRE-PAID ELECTRICITY SALES CONLOG FIN100**

| Month | Arrears | Cost of Units | Vat | Cash Tendered | Units Sold | FBE Value | Powersale | % Movement |
|---|---|---|---|---|---|---|---|---|
| | | | | | | | | |
| Jul | R2 399 461,59 | R11 702 328,47 | R1 754 259,31 | R15 856 049,37 | 5 439 056,10 | R34 365,60 | R1 343 540,21 | 9% |
| Aug | R619 582,52 | R11 599 251,65 | R1 738 826,89 | R13 957 661,06 | 5 396 669,50 | R55 573,20 | R1 196 091,99 | -12% |
| Sep | R0,00 | R10 101 080,23 | R1 515 016,01 | R11 616 096,24 | 5 279 915,40 | R824 600,00 | N/A | -17% |
| Oct | R0,00 | R11 257 351,00 | R1 688 432,19 | R12 945 783,19 | 5 770 172,50 | R824 522,50 | N/A | 11% |
| Nov | R0,00 | R10 529 668,66 | R1 579 294,31 | R12 108 962,97 | 5 421 901,30 | R823 360,00 | N/A | -6% |
| Dec | R0,00 | R11 848 184,26 | R1 777 066,88 | R13 625 251,14 | 6 017 726,80 | R826 692,50 | N/A | 13% |
| | **R3 019 044,11** | **R67 037 864,27** | **R10 052 895,59** | **R80 109 803,97** | **33 325 441,60** | **R3 389 113,80** | **R2 539 632,20** | |

The average collection rate for Kroonstad/Maokeng for December 2023 is 49% , Viljoenskroon/Rammulutsi is 40% & Steynsrus/Matlwangtlwang is 29%.
Kroonstad/Maokeng generated a revenue of R22.7m for December 2023, Viljoenskroon/Rammolutsi's R5.1m & Steynsrus/Matlwangtlwang generated R352 269
The cost of revenue generated through prepaid electricity for the month of December 2023 is R11 848 184.26. The electricity vendors are contributing to these sales.



**Analysis of Debtors as at 31 December 2023**

| Detail | 0 - 30 Days | 31 - 60 Days | 61 - 90 Days | 91 - 120 Days | Total |
|---|---|---|---|---|---|
| Debtors Age Analysis By Income | | | | | |
| Water | 20 702 227 | 19 667 951 | 21 538 380 | 624 725 820 | 686 634 378 |
| Electricity | 21 459 515 | 16 868 859 | 16 092 004 | 117 768 110 | 172 188 488 |
| Property Rates | 6 929 871 | 6 224 539 | 5 370 342 | 85 667 851 | 104 192 603 |
| Sewerage | 7 067 752 | 6 441 262 | 5 978 191 | 187 078 463 | 206 565 668 |
| Refuse Removal | 4 983 928 | 4 493 304 | 4 170 118 | 134 008 097 | 147 655 447 |
| Other | 995 621 | 1 688 961 | 794 863 | 58 115 065 | 61 594 510 |
| **Total By Income Source** | **62 138 914** | **55 384 876** | **53 943 898** | **1 207 363 406** | **1 378 831 094** |
| Debtors Age Analysis By Customer Group | | | | | |
| Government | 18 132 169 | 8 623 489 | 8 049 791 | 69 854 990 | 104 660 439 |
| Business | 22 011 267 | 16 794 337 | 15 395 166 | 123 065 756 | 177 266 526 |
| Households | 28 410 280 | 26 518 573 | 27 557 638 | 915 144 745 | 997 631 236 |
| Other | -6 414 802 | 3 448 477 | 2 941 303 | 99 297 915 | 99 272 893 |
| **Total By Customer Group** | **62 138 914** | **55 384 876** | **53 943 898** | **1 207 363 406** | **1 378 831 094** |

| | |
|---|---|
| **Total Debtors as at 30 November 2023** | **1 346 963 926** |
| **% Increase / (Decrease) in Debtors** | **2%** |

| **Highlights** | **31-Oct** | **30-Nov** | **% Change** | **31-Dec** | **% Change** | **Reference** |
|---|---|---|---|---|---|---|
| **Services** | | | | | | |
| Councillors' debt (>90 days) | R 1 168 173 | R 1 157 522 | -1% | R 1 174 797 | 1% | BP136-r |
| Officials debt (>90 days) | R 1 827 148 | R 1 940 413 | 6% | R 1 975 665 | 2% | BP136-a |
| **Sundry debtors** | | | | | | |
| Telephones (Officials & Councillors) | R537 580,65 | R544 201,00 | 1% | R551 737,77 | 1% | BP136-rt |
| **Indigents** | R 138 510 670 | R 138 510 670 | **0%** | R 140 403 250 | 1% | BP136-ia |
| **Total Debt 90 Days +** | **R 142 043 572** | **R 142 152 807** | **0%** | **R 144 105 449** | **1%** | |

**Creditors**

| Detail | 0 - 30 Days | 31 - 60 Days | 61 - 90 Days | 91 - 120 Days | 121 - 150 Days | 151 - 180 Days | 181 Days - 1 Year | Over 1 Year | Total - |
|---|---|---|---|---|---|---|---|---|---|
| Bulk Electricity | 91 526 985 | 41 499 001 | 41 167 494 | 1 049 280 | | | | 1 048 230 882 | 1 223 473 642 |
| Loan repayments | 828 041 | 519 965 | 1 242 808 | | | | | 3 305 248 | 5 896 062 |
| Trade Creditors | 6 250 934 | 5 786 309 | 2 088 085 | 2 476 469 | | | | | 16 601 797 |
| Auditor General | 1 130 565 | 388 321 | 56 149 | 14 933 | 3 196 | | | | 1 593 164 |
| OTHER | 39 849 | 39 849 | | 1 943 536 | | | | 11 944 906 | 13 968 140 |
| | | | | | | | | | - |
| **Total** | **99 776 374** | **48 233 445** | **44 554 536** | **5 484 218** | **3 196** | | | **1 063 481 036** | 1 261 532 805 |

**MOQHAKA OUTSTANDING DEBTORS SUMMARY**

| Description | 202310 | 202311 | 202312 |
|---|---|---|---|
| KROONSTAD | 72 939 044,38 | 69 374 968,64 | 71 055 169,91 |
| CENTRAL TOWN_KROONSTAD | 56 732,78 | 57 057,25 | 54 795,47 |
| CENTRAL TOWN KROONSTAD | 2 672,12 | 3 226,24 | 4 834,83 |
| GOEDGEDACHT KROONSTAD | 358 356,20 | 374 167,44 | 415 866,42 |
| WILGENHOF KROONSTAD | 458 321,56 | 569 812,56 | 634 099,93 |
| GUNHILL KROONSTAD | 1 342 369,82 | 1 357 027,45 | 1 368 845,15 |
| CENTRAL TOWN KROONSTAD | 9 069,38 | 8 909,51 | 8 762,52 |
| GUNHILL KROONSTAD | 153 455,55 | 156 697,80 | 159 961,09 |
| KROONHEUWEL KROONSTAD | 4 685 459,78 | 4 805 649,11 | 4 963 177,28 |
| KROONDUSTRIA KROONSTAD | 32 630 248,73 | 35 072 888,96 | 40 371 729,48 |
| SUIDRAND KROONSTAD | 4 250 388,82 | 4 412 792,25 | 4 471 589,58 |
| GUNHILL KROONSTAD | 84 639,54 | 119 024,99 | 147 950,67 |
| KROONHEUWEL KROONSTAD | 383 646,75 | 412 717,87 | 419 554,14 |
| NOORDHOEK KROONSTAD | 2 573 226,56 | 2 676 961,24 | 2 783 650,07 |
| GUNHILL KROONSTAD | 269 043,72 | 251 583,42 | 227 810,91 |
| WILGENHOF KROONSTAD | 1 930 383,92 | 2 059 198,09 | 2 160 725,79 |
| PANORAMA KROONSTAD | 2 505 741,69 | 2 784 891,52 | 2 988 559,25 |
| GOEDGEDACHT KROONSTAD | 2 464,65 | 3 327,63 | 4 198,67 |
| MOREWAG KROONSTAD | 8 278 644,40 | 8 770 711,01 | 9 189 045,31 |
| KROONHEUWEL KROONSTAD | 238 760,81 | 257 894,28 | 264 627,16 |
| NOORDHOEK KROONSTAD | 390 667,14 | 412 324,59 | 433 046,96 |
| PRESIDENTIA KROONSTAD | 4 537 250,90 | 4 824 597,16 | 5 224 337,51 |
| KROONHEUWEL KROONSTAD | 1 071 646,22 | 1 119 598,95 | 1 182 556,82 |
| CENTRAL TOWN KROONSTAD | 604 223,77 | 452 585,79 | 449 020,28 |
| SUIDRAND KROONSTAD | 802 908,83 | 823 256,48 | 858 853,27 |
| CENTRAL TOWN KROONSTAD | 186 936,13 | 141 809,92 | 173 125,78 |
| PANORAMA KROONSTAD | 346 022,55 | 402 521,68 | 442 526,55 |
| GUNHILL KROONSTAD | 619 517,55 | 667 362,03 | 715 700,60 |
| MOREWAG KROONSTAD | 368 502,50 | 390 809,97 | 410 612,95 |
| GUNHILL KROONSTAD | 189 314,99 | 212 128,65 | 211 476,67 |
| MOREWAG KROONSTAD | 236 635,69 | 221 509,28 | 243 337,53 |
| KROONHEUWEL KROONSTAD | 214 935,42 | 215 763,59 | 222 177,37 |
| SUIDRAND KROONSTAD | 3 123 119,73 | 3 168 210,59 | 3 241 555,64 |
| NOORDHOEK KROONSTAD | 44 247,64 | 50 280,90 | 67 291,64 |
| CENTRAL TOWN KROONSTAD | 1 066 831,92 | 1 106 044,89 | 1 109 406,45 |
| CENTRAL TOWN KROONSTAD | 679 729,10 | 689 371,19 | 733 410,42 |
| WESPARK KROONSTAD | 5 023 514,05 | 5 241 619,65 | 5 438 594,51 |
| CENTRAL TOWN KROONSTAD | 30 796,59 | 33 328,00 | 35 859,41 |
| ELANDIA KROONSTAD | 1 029 808,03 | 1 072 969,93 | 1 184 993,64 |
| MOREWAG KROONSTAD | 99 088,14 | 106 789,79 | 111 246,89 |
| UITSIG KROONSTAD | 1 030 023,24 | 1 106 917,55 | 1 024 200,95 |
| CENTRAL TOWN KROONSTAD | 106 027,70 | 68 177,06 | 93 867,16 |
| JORDANIA KROONSTAD | 185 940,10 | 172 310,95 | 175 467,45 |
| UITSIG KROONSTAD | 253 542,71 | 276 680,22 | 284 802,04 |
| CENTRAL TOWN KROONSTAD | 451 643,71 | 472 607,54 | 494 313,81 |
| SUIDRAND KROONSTAD | 838 336,55 | 2 029 669,66 | 911 334,71 |
| KROONDUSTRIA KROONSTAD | 2 959 056,21 | 3 768 378,64 | 3 365 598,43 |
| JORDANIA KROONSTAD | 1 199 684,47 | 1 285 789,89 | 1 400 394,13 |

| | | | |
|---|---|---|---|
| CENTRAL TOWN KROONSTAD | -3 305 003,00 | -3 536 855,62 | -3 208 993,81 |
| ELANDIA KROONSTAD | 3 421 898,99 | 3 518 465,76 | 3 670 685,26 |
| ELANDIA KROONSTAD | 938 161,38 | 974 084,24 | 1 017 131,55 |
| MOREWAG KROONSTAD | 646 527,30 | 678 652,23 | 708 052,86 |
| CENTRAL TOWN KROONSTAD | 860 890,31 | 896 763,92 | 932 277,70 |
| TUINHOF KROONSTAD | 4 091 707,35 | 4 223 052,89 | 4 335 481,54 |
| TUINHOF KROONSTAD | 46 015,57 | 46 909,27 | 48 147,33 |
| PANORAMA KROONSTAD | 399 983,44 | 396 139,39 | 404 381,14 |
| CENTRAL TOWN KROONSTAD | 434 858,14 | 384 897,98 | 61 639,34 |
| ELANDIA KROONSTAD | 842 513,86 | 865 610,33 | 864 932,82 |
| TUINHOF KROONSTAD | 97 442,23 | 101 914,90 | 106 181,52 |
| KROONDUSTRIA KROONSTAD | 939 043,22 | 976 658,44 | 1 021 710,40 |
| KROONDUSTRIA KROONSTAD | 222 962,77 | 232 262,27 | 237 234,75 |
| NOT IN USE | 11 194,82 | 12 858,05 | 14 536,23 |
| NOORDHOEK KROONSTAD | 33 247,39 | 15 720,72 | 25 387,74 |
| VAN RIEBEECKPARK KROONSTAD | 10 774,41 | 16 023,51 | 5 872,18 |
| HEUWELSIG KROONSTAD | -345,00 | -345,00 | -345,00 |
| SPOORNET HOUSING KROONSTAD | 176 309,31 | 116 928,04 | 197 200,12 |
| MUNICIPAL HOUSES KROONSTAD | 743 640,16 | 916 226,22 | 775 457,22 |
| DEPARTMENTAL ACCOUNTS KROONSTAD | | 300 944,23 | |
| KROONSTAD PLANS | 1 103 303,96 | 359 329,45 | 375 189,52 |
| KROONSTAD MAOKENG | 178 048 966,17 | 182 291 443,53 | 187 035 843,49 |
| KROONSTAD MAOKENG EXT 1 | 60 206 065,39 | 56 889 571,78 | 58 134 165,90 |
| KROONSTAD MAOKENG EXT 2 | 36 241 194,47 | 36 940 114,71 | 37 656 203,08 |
| KROONSTAD MAOKENG EXT 3 | 245 326,63 | 250 782,00 | 256 237,96 |
| KROONSTAD MAOKENG EXT 4 | 8 856 644,87 | 9 087 537,73 | 9 401 159,41 |
| KROONSTAD MAOKENG EXT 5 | 40 286 968,11 | 41 059 612,89 | 41 849 164,64 |
| KROONSTAD MAOKENG EXT 6 | 18 388 020,22 | 18 810 550,69 | 19 164 065,44 |
| KROONSTAD MAOKENG EXT 7 | -4 076,44 | -4 076,44 | -4 076,44 |
| KROONSTAD MAOKENG EXT 8 | 85 059 023,75 | 86 811 817,43 | 88 353 561,91 |
| KROONSTAD MAOKENG EXT 9 | 9 907 831,39 | 10 186 848,34 | 10 466 871,88 |
| KROONSTAD MAOKENG EXT 10 | 10 684 018,09 | 11 663 163,74 | 12 503 727,72 |
| KROONSTAD MAOKENG EXT 11 | 103 632,92 | 104 884,78 | 106 142,97 |
| KROONSTAD MAOKENG EXT 12 | 533 142,50 | 541 450,84 | 549 806,53 |
| KROONSTAD MAOKENG EXT 13 | 3 881 205,10 | 3 924 643,59 | 3 967 274,55 |
| KROONSTAD MAOKENG EXT 14 | 61 536,61 | 62 133,77 | 62 733,65 |
| KROONSTAD MAOKENG EXT 15 | 218 171,18 | 221 182,84 | 224 210,54 |
| KROONSTAD MAOKENG EXT 16 | 769 500,61 | 779 844,19 | 790 190,48 |
| KROONSTAD MAOKENG EXT 41 | 3 653 062,74 | 1 398 332,21 | 1 404 661,58 |
| KROONSTAD MAOKENG EXT 60 | -165,00 | -165,00 | -165,00 |
| KROONSTAD MAOKENG EXT 65 | -718,00 | -718,00 | -718,00 |
| KROONSTAD MAOKENG EXT 81 | 267 090,79 | 270 330,19 | 273 585,63 |
| KROONSTAD MAOKENG EXT 83 | 170 243,03 | 175 452,54 | 180 684,41 |
| KROONSTAD MAOKENG EXT 84 | 237 913,32 | 242 206,98 | 246 525,68 |
| KROONSTAD MAOKENG EXT 85 | 177 368,86 | 180 592,96 | 183 835,77 |
| KROONSTAD MAOKENG EXT 87 | 236 890,88 | 239 762,45 | 242 749,28 |
| KROONSTAD MAOKENG EXT 88 | 290 671,44 | 294 921,92 | 299 195,84 |
| KROONSTAD MAOKENG SCHOOLS EXT 0 | 12 371,33 | 13 701,38 | 12 320,17 |
| KROONSTAD MAOKENG SCHOOLS EXT 1 | 142 726,10 | 197 450,09 | 165 416,44 |
| KROONSTAD MAOKENG SCHOOLS EXT 7 | 398,10 | 401,49 | 404,88 |

| | | | |
|---|---|---|---|
| KROONSTAD BRENTPARK EXT 0 | 13 609 019,64 | 13 968 364,36 | 14 357 566,13 |
| KROONSTAD BRENTPARK EXT 1 | 930 351,86 | 969 392,22 | 1 009 444,81 |
| KROONSTAD BRENTPARK EXT 2 | 575 783,51 | 590 621,08 | 602 219,40 |
| KROONSTAD BRENTPARK EXT 3 | 140 241,17 | 143 722,67 | 145 963,65 |
| KROONSTAD BRENTPARK EXT 5 | 253 123,30 | 259 876,29 | 266 272,00 |
| KROONSTAD BRENTPARK EXT 6 | 1 603 520,63 | 1 659 482,28 | 1 697 277,99 |
| KROONSTAD SMALLHOLDINGS | 17 275,21 | 23 234,31 | 24 286,34 |
| KROONSTAD - PLOT BATAVIA | 102 934,28 | 103 395,14 | 103 856,00 |
| KROONSTAD - PLOT GENOT | -1 603,00 | -1 893,00 | -1 893,00 |
| KROONSTAD - PLOT IRENE | 1 204 481,63 | 1 225 706,94 | 1 239 124,34 |
| KROONSTAD - PLOT KRAALKOP | 1 157 066,12 | 1 182 746,17 | 1 211 945,11 |
| KROONSTAD - PLOT LOMOND | 426,64 | 499,84 | 573,69 |
| KROONSTAD - PLOT NIEUWEHOOP | -688,00 | -688,00 | -688,00 |
| KROONSTAD - PLOT THE ESTATE | 82 757,40 | 86 676,72 | 89 823,72 |
| KROONSTAD - PLOT THE MEADOWS | 2 901 987,52 | 2 979 140,32 | 3 045 677,18 |
| KROONSTAD - PLOT VRISCHGEWAAGD | 985 666,64 | 1 078 771,50 | 1 195 555,32 |
| KROONSTAD - PLOT WESHEUWEL | 293 970,95 | 300 215,74 | 304 956,51 |
| KROONSTAD - PLOT LA PORTE VASE | 375 287,71 | 375 666,57 | 390 683,37 |
| KROONSTAD - PLOT BUITENZORG | 33 510,00 | 33 493,08 | 28 219,53 |
| KROONSTAD - SMALLHOLDING ERRORS | 265 267,97 | 285 027,05 | 304 301,06 |
| KROONSTAD MAXIMUM DEMAND EXT 0 | 31 566 649,16 | 28 593 313,33 | 30 579 921,50 |
| KROONSTAD MAXIMUM DEMAND EXT 3 | 145 888,10 | 132 295,93 | |
| KROONSTAD MAXIMUM DEMAND EXT 11 | 3 781,70 | 4 239,24 | 4 696,78 |
| KROONSTAD MAXIMUM DEMAND EXT 26 | 1 507 545,54 | 1 541 470,40 | 1 587 519,32 |
| KROONSTAD MAXIMUM DEMAND EXT 41 | | 5 347,10 | |
| KROONSTAD MAXIMUM DEMAND EXT 96 | 1 185 290,43 | 1 476 714,11 | 1 694 244,44 |
| KROONSTAD MAXIMUM DEMAND EXT 98 | -8 524,26 | 868 087,70 | -6 944,52 |
| KROONSTAD MAXIMUM DEMAND EXT 99 | 1 060 646,42 | 1 105 469,60 | 1 080 815,09 |
| KROONSTAD MAXIMUM DEMAND EXT 999 | 106 799,56 | 125 244,43 | 18 846,44 |
| STEYNSRUS | 10 689 091,39 | 11 020 993,83 | 11 296 301,12 |
| STEYNSRUS REMOTE AREAS | -45 594,00 | -38 016,55 | -38 749,59 |
| STEYNSRUS - MATLWANGTLWANG | 53 893 560,35 | 54 827 062,40 | 55 418 517,71 |
| VILJOENSKROON/RAMMULOTSI MD METERS | 722 339,83 | 727 567,06 | 732 794,29 |
| VILJOENSKROON | 27 555 966,08 | 27 000 581,04 | 27 796 362,94 |
| VILJOENSKROON - RAMMULOTSI | 440 841 310,95 | 446 954 598,24 | 453 727 419,13 |
| VILJOENSKROON ACCOUNTS | 2 537 305,78 | 2 583 108,36 | 2 607 326,00 |
| KROONSTAD RURAL DISTRICT FARMS | 26 793 930,86 | 23 893 333,54 | 25 307 047,34 |
| VILJOENSKROON RURAL DISTRICT FARMS | 16 970 624,64 | 16 816 663,64 | 17 185 352,19 |
| VIERFONTEIN | 1 647 181,20 | 1 670 225,32 | 1 693 734,89 |
| RENOVAAL | 219 066,41 | 222 260,07 | 231 405,30 |
| SENEKAL RURAL DISTRICT FARMS | 3 291 719,01 | 3 342 474,07 | 3 420 658,91 |
| VREDEFORT RURAL DISTRICT FARMS | 5 516 695,72 | 5 641 630,73 | 5 670 652,05 |
| LINDLEY RURAL DISTRICT FARMS | 1 365 472,78 | 1 391 942,79 | 1 433 415,17 |
| BOTHAVILLE RURAL DISTRICT FARMS | 4 718 667,59 | 4 821 071,94 | 4 930 562,56 |
| SUNDRIES | 47 560 881,14 | 48 781 364,92 | 49 392 026,26 |
| AMPTENARE/OFFICIALS | 2 417 355,93 | 2 564 941,70 | 2 507 061,21 |
| BESIGHEID / BUSINESS | 141 187 848,66 | 143 224 910,17 | 150 809 761,29 |
| BUSINESS VACANT | 9 398 724,77 | 9 567 807,05 | 9 680 944,89 |
| KERKE / CHURCHES | 14 106 945,15 | 14 426 950,42 | 14 798 871,14 |
| CASHIER SHORTAGES | 40 030,21 | 40 519,54 | 40 758,87 |

| | | | |
|---|---|---|---|
| CHURCHES PARSONAGE | 600 746,71 | 615 411,10 | 633 074,90 |
| COUNCILLORS TELEPHONE & TABLETS | -305 364,53 | -305 207,92 | -305 051,31 |
| CONSENT USE | 2 385,30 | 2 064,19 | 1 750,80 |
| DIVERSE DEBITEUR / SUNDRY DEBTOR | 317 745,15 | 318 426,16 | 319 111,15 |
| ERVEN DEBTORS / ERWE DEBITEURE | 12 740 276,31 | 12 752 970,55 | 12 468 222,82 |
| FARMS | 41 585 355,21 | 41 658 530,77 | 42 687 225,31 |
| PROVINCIAL GOVERNMENT | 12 587,80 | 13 237,32 | 13 886,84 |
| NATIONAL GOVERNMENT | 386 163,76 | 353 723,59 | 371 374,35 |
| GRAZING CAMPS | 145 986,11 | 147 413,98 | 148 700,34 |
| GOVERNMENT JUSTICE | 476 528,59 | 525 312,99 | 591 414,13 |
| HUISHOUDELIK / DOMESTIC | 796 990 740,84 | 811 650 972,67 | 829 841 726,19 |
| HOUSING DEBTORS | 174 282,85 | 181 834,04 | 189 677,05 |
| HOUSEHOLD VACANT STANDS | 11 122 304,16 | 10 782 717,24 | 10 883 440,62 |
| INDIGENTS | 138 510 670,33 | 139 963 848,65 | 140 403 250,01 |
| MUNICIPAL / MUNISIPALITEIT | -2 109 274,76 | -2 066 332,02 | -2 074 278,24 |
| MAINTENANCE COST | 514 375,10 | 517 608,80 | 520 842,50 |
| MUNICIPAL - DAPARTMENTAL ACCOUNTS | -8 524,26 | 1 622 603,97 | -6 944,52 |
| MULTI PURPOSE | 7 995 992,49 | 8 232 025,49 | 8 409 920,14 |
| NATIONAL CORRECTIONAL SERVICES | 9 250 404,06 | 3 329 754,04 | 5 102 588,71 |
| NATIONAL DEFENCE FORCE | 5 649 820,29 | 6 304 097,11 | 5 372 027,86 |
| NATIONAL POLICE | 2 434 097,48 | 2 523 247,68 | 2 740 608,95 |
| NATIONAL PUBLIC WORKS | 3 054 891,89 | 592 226,45 | 702 077,63 |
| NON GOVERNMENTAL ORGANISATIONS | 172,96 | 203,21 | 233,77 |
| FSPG-SR | 12 011 276,27 | 12 845 212,98 | 13 730 260,38 |
| FSPG-SCHOOLS | 17 509 304,38 | 17 966 798,16 | 18 641 379,23 |
| FSPG-WE | 18 769 679,65 | 18 296 935,70 | 18 574 649,93 |
| PROVINCIAL AGRICULTURE | 239,52 | 239,52 | 239,52 |
| PUBLIC BENEFIT ORGANISATIONS | 1 930 789,13 | 1 897 539,84 | 1 966 645,95 |
| PROVINCIAL EDUCATION | 958 389,66 | 1 022 546,82 | 1 037 698,35 |
| PROVINCIAL HEALTH | 25 199 131,77 | 26 908 417,68 | 28 664 275,57 |
| FSPG-PR | 6 175 309,92 | 6 197 591,76 | 6 216 406,38 |
| PROVINCIAL SOCIAL DEVELOPMENT | 198 523,57 | 201 617,42 | 204 711,27 |
| PRIVATE TOWN | 1 841 767,95 | 1 866 495,72 | 1 898 225,79 |
| PROVINCIAL WORKS ROADS AND TRANSPORT | 3 985 405,92 | 1 732 673,91 | 1 755 182,52 |
| ONBEKEND | 2 591,93 | 2 728,06 | 2 865,25 |
| RESCUE SERVICES/RESCUE ACCIDENTS | 3 843 685,83 | 3 869 603,32 | 3 895 318,50 |
| FIRE RESCUE SERVICES | 23 758,41 | 23 910,57 | 24 062,73 |
| RAADSLEDE/COUNCILLORS | 1 364 840,63 | 1 362 470,19 | 1 387 029,79 |
| RENTALS | 18 123 980,91 | 15 947 338,95 | 16 350 165,47 |
| RENT RAILWAY SIDINGS | 5 512 415,08 | 5 546 614,79 | 5 578 946,19 |
| PERSONNEL HOUSES | 432 387,51 | 437 674,87 | 439 834,38 |
| SMALLHOLDINGS | 10 133 778,28 | 10 212 402,96 | 10 303 716,29 |
| ADVERTISING SIGNS | 3 793 527,78 | 3 851 580,67 | 3 918 104,11 |
| OCCUPATION RENTS | 146 092,65 | 149 582,31 | 153 599,56 |
| MOBILE FAST-FOOD VENDORS | 1 402 145,45 | 1 418 316,01 | 1 434 560,86 |
| MTN/VODACOM | -307 816,47 | -305 518,99 | -303 221,51 |
| HOSTEL FEES | 718 116,01 | 723 365,08 | 728 622,56 |
| AVAILABLE | 2 625,54 | 2 641,40 | 2 657,26 |
| RESCUE SERVICES | 3 243 531,67 | 3 261 493,85 | 3 279 456,03 |
| TELEPHONE ACCOUNTS | 395 781,03 | 398 775,78 | 402 270,53 |

| | | | |
|---|---|---|---|
| VACUUM TANK SERVICES | 15 004,12 | 15 111,01 | 15 217,90 |
| SCHOOLS / SKOLE | 190 594,12 | 178 192,15 | 177 035,72 |
| SMALL HOLDINGS | 1 279 213,18 | 1 369 771,34 | 1 476 079,66 |
| TUCKSHOPS & TAVERNS | 7 854,14 | 9 102,70 | 10 303,49 |
| TRANSNET | -1 911,93 | -1 911,93 | -1 911,93 |
| INACTIVE ACCOUNTS WITH ZERO BALANCES | 14 169,90 | 14 299,62 | 14 429,34 |
| **Grand Total** | **2 671 218 904,14** | **2 693 930 866,32** | **2 757 662 188,94** |

**OPERATING EXPENSES**

| DESCRIPTION | Annual Budget 2022/2023 | Actual 2023/12/31 | YTD 2023/12/31 | Variance | % Exp |
|---|---|---|---|---|---|
| EMPLOYEE RELATED COSTS | 397 715 216 | 31 115 727 | 189 730 241 | 207 984 975 | 48 |
| REMUNERATION OF COUNCILLORS | 28 195 950 | 1 742 136 | 11 885 868 | 16 310 082 | 42 |
| CONTRACTED SERVICES | 149 912 087 | 6 512 240 | 56 387 041 | 93 525 046 | 38 |
| INVENTORY | 20 139 250 | 2 323 940 | 9 758 022 | 10 381 228 | 48 |
| BULK PURCHASES | 407 424 187 | 198 924 | 4 785 597 | 402 688 590 | 1 |
| CONTRIBUTIONS TO BAD DEBTS | 46 274 793 | 202 820 | 7 205 301 | 8 183 641 | 5 |
| DEPRECIATION ON ASSETS | 9 389 494 | - | - | 9 389 494 | 0 |
| GENERAL EXPENSES | 145 754 941 | 6 466 108 | 47 001 033 | 129 589 759 | 32 |
| **TOTAL EXPENDITURE (NETT)** | **1 204 805 918** | **48 561 895** | **326 753 103** | **878 052 815** | **27** |

| DESCRIPTION | Annual Budget 2022/2023 | Actual 2023/12/31 | YTD 2023/12/31 | Variance | % Exp |
|---|---|---|---|---|---|
| OS: BURIAL SERVICES | 370 916 | - | - | 370 916 | 0 |
| OS: B&A HUMAN RESOURCES | | | | | |
| OS: B&A OCCUPATIONAL HEALTH & SAFETY | | | | | |
| OS: B&A ORGANISATIONAL | 5 165 | | | 5 165 | |
| OS: B&A PROJECT MANAGEMENT | 1 950 000 | 314 469 | 658 174 | 1 291 826 | 34 |
| OS: B&A RESEARCH & ADVISORY | 884 520 | 3 150 | 104 396 | 780 124 | 12 |
| OS: B&A QUALIFICATION VERIFICATION | | | | | |
| OS: B&A VALUER | 3 000 000 | 589 797 | 1 123 538 | 1 876 462 | 37 |
| OS: CATERING SERVICES | 935 179 | 15 216 | 177 870 | 757 309 | 19 |
| OS: CLEANING SERVICES | 206 632 | 12 000 | 71 673 | 134 959 | 35 |
| OS: ELECTRICAL | 13 368 900 | 4 102 | 2 865 473 | 10 503 427 | 21 |
| OS: ILLEGAL DUMPING | 500 000 | | | 500 000 | |
| OS: MEDICAL SERVICES [HEALTH SERV & | 526 500 | | | 526 500 | 0 |
| OS: PERSONNEL & LABOUR | 6 850 933 | 736 057 | 3 119 996 | 3 730 938 | 46 |
| OS: CONNECT/DIS-CONNECTION: ELECTICI | 8 846 | | | 8 846 | 0 |
| OS: TRAFFIC FINES MANAGEMENT | 159 792 | | 32 760 | 127 032 | 21 |
| OS: TRANSPORT SERVICES | | | | | |
| **SUB TOTAL : OUTSOURCE SERVICES** | **28 767 383** | **1 674 790** | **8 153 879** | **20 613 504** | **28** |
| **CONSULTANTS AND PROFESSIONAL SERVICES** | | | | | |
| C&PS: B&A AIR POLLUTION | 150 000 | | | 150 000 | 0 |
| C&PS: B&A AUDIT COMMITTEE | 200 000 | | 44 508 | 155 492 | 22 |
| C&PS: B&A BUSINESS & FIN MANAGEMENT | 500 000 | | | 500 000 | 0 |
| C&PS: B&A HUMAN RESOURCES | 1 437 700 | 18 441 | 43 230 | 1 394 470 | 3 |
| C&PS: B&A MEDICAL EXAMINATIONS | 864 000 | | 90 470 | 773 530 | 10 |
| C&PS: B&A OCCUPATIONAL HEALTH & SAFE | 500 000 | 2 000 | 29 576 | 470 424 | 6 |
| C&PS: B&A PROJECT MANAGEMENT | 6 798 638 | 5 500 | 1 840 820 | 4 957 818 | 27 |
| C&PS: B&A PROJ MAN(COMM CRISIS) | - | | | - | |
| C&PS: B&A PROJ MAN(TRAI & AWARE) | - | | | - | |
| C&PS: B&A PROJ MAN(EMERG RESPOND) | 1 000 000 | 1 000 | 5 700 | 994 300 | 1 |
| C&PS: B&A RESEARCH & ADVISORY | 200 000 | | - | 200 000 | 0 |
| C&PS: I&P ENGINEERING CIVIL | 1 400 000 | - | - | 1 400 000 | 0 |
| C&PS: I&P LAND & QUANTITY SURVEYORS | 320 000 | - | - | 320 000 | 0 |
| C&PS: I&P LAND SCAPE DESIGNER | 1 000 000 | - | - | 1 000 000 | 0 |
| C&PS: I&P TOWN PLANNER | 117 000 | - | - | 117 000 | 0 |
| C&PS: LAB SERV WATER | 7 700 000 | 15 359 | 3 103 001 | 4 596 999 | 40 |
| C&PS: LEGAL COST ADVICE & LITIGATION | 4 212 000 | 98 371 | 1 009 551 | 3 202 449 | 24 |
| C&PS: LEGAL COST ISSUE OF SUMMONS | 205 300 | - | - | 205 300 | 0 |
| C&PS: LEGAL COST COLLECTION | 1 688 403 | 190 378 | 568 783 | 1 119 620 | 34 |
| **SUB TOTAL : CONSULTANT AND PROF SERV** | **28 393 041** | **331 049** | **6 735 639** | **21 557 402** | **24** |

**OPERATING EXPENSES**

| DESCRIPTION | Annual Budget | Actual 2023/12/31 | YTD 2023/12/31 | Variance | % Exp |
|---|---|---|---|---|---|
| CONTRACTORS | | | | | |
| CONTR: ARTISTS & PERFORMERS | 52 650 | | | 52 650 | |
| CONTR: BUILDING CONTRACTORS | 1 453 000 | 16 100 | 114 470 | 1 338 530 | 8 |
| CONTR: CATERING SERVICES | 150 000 | - | - | 150 000 | 0 |
| CONTR: EMPLOYEE WELLNESS | 600 000 | 44 716 | 44 716 | 555 284 | 7 |
| CONTR: EVENT PROMOTERS | - | - | - | - | 0 |
| CONTR: FIRE SERVICES | 30 000 | - | - | 30 000 | 0 |
| CONTR: GARDENING SERVICES | 273 997 | 35 082 | 35 082 | 238 915 | 13 |
| CONTR: INTERIOR DECORATOR | 200 000 | - | - | 200 000 | 0 |
| CONTR: INSPECTION FEES | 1 716 059 | 134 725 | 675 563 | 1 040 496 | 39 |
| CONTR: MAINT OF BUILDINGS & FACILIT | 13 086 218 | 203 413 | 1 825 549 | 11 260 669 | 14 |
| CONTR: MAINTENANCE OF EQUIPMENT | 7 108 888 | 582 352 | 2 756 336 | 4 352 552 | 39 |
| CONTR: MAINTENANCE OF EQUIPMENT (FLE | 4 333 825 | 55 956 | 1 387 017 | 2 946 808 | 32 |
| CONTR: MAINTENANCE FLEET | 11 851 929 | 377 526 | 2 788 144 | 9 063 785 | 24 |
| CONTR: PEST CONTROL & FUMIGATION | 150 000 | - | - | 150 000 | 0 |
| CONTR: PLANTS FLOWERS & OTH DECORATI | 43 067 | - | - | 43 067 | 0 |
| CONTR: PREPAID ELECTRICITY VENDORS | 8 000 000 | -160 544 | 4 412 964 | 3 587 036 | 55 |
| CONTR: SAFEGUARD & SECURITY | 38 852 930 | 3 200 471 | 25 031 334 | 13 821 596 | 64 |
| CONTR: TRAFFIC & STREET LIGHTS | 4 949 100 | 16 604 | 2 426 349 | 2 522 751 | 49 |
| **SUB TOTAL : CONTRACTORS** | **92 851 663** | **4 506 401** | **41 497 523** | **51 354 140** | **45** |
| **CONTRACTED SERVICES** | **149 912 087** | **6 512 240** | **56 387 041** | **93 525 046** | **38** |
| **OPERATIONAL COST** | | | | | |
| OC: ADV/PUB/MARK - CORP & MUN ACTIVI | 1 805 528 | | 353 522 | 1 452 006 | 20 |
| OC: ADV/PUB/MARK - MUNICIPAL NEWSLET | 500 000 | | 171 000 | 329 000 | 34 |
| OC: ADV/PUB/MARK - SIGNS | 299 905 | 58 950 | 72 450 | 227 455 | 24 |
| OC: ADV/PUB/MARK - STAFF RECRUITMENT | 300 000 | 37 565 | 50 746 | 249 254 | 17 |
| OC: ADV/PUB/MARK - TENDERS | 210 600 | - | 121 996 | 88 604 | 58 |
| OC: AUDIT COST: EXTERNAL | 9 000 000 | - | 983 100 | 8 016 900 | 11 |
| OC: BC/FAC/C FEES - BANK ACCOUNTS | 1 213 898 | 108 647 | 524 778 | 689 120 | 43 |
| OC: COMMISSION - THIRD PARTY VENDORS | 13 787 212 | 89 597 | 2 451 152 | 11 336 060 | 18 |
| OC: COMM - CELL CONTRACT (SUBS & CAL | | | | | |
| OC: COMM - LICENCES (RADIO & TELEVIS | 64 383 | | | 64 383 | 0 |
| OC: COMM - POSTAGE/STAMPS/FRANKING M | 1 956 170 | - | 306 377 | 1 649 793 | 16 |
| OC: COMM - RADIO & TV TRANSMISSIONS | | | | | |
| OC: COMM - SMS BULK MESSAGE SERVICE | - | | | - | |
| OC: COMM - PHONE FAX TELEGRAPH & TEL | 2 000 000 | 80 730 | 679 944 | 1 320 056 | 34 |
| OC: CONTR TO PROV - REHAB LANDFILL S | 85 153 | - | - | 85 153 | 0 |
| OC: DEEDS | 266 351 | 9 476 | 19 243 | 247 108 | 7 |
| OC: DRIVERS LICENCES & PERMITS | 14 838 | - | - | 14 838 | 0 |
| OC: ENTERTAINMENT - EXEC MAYOR | 30 000 | - | 1 060 | 28 940 | 4 |
| OC: ENTERTAINMENT - COUNCILLORS | 30 000 | - | - | 30 000 | 0 |
| OC: ENTERTAINMENT - SENIOR MANAGEMENT | 220 000 | | 15 631 | 204 369 | 7 |
| OC: ENTERTAINMENT - SPEAKER | 30 000 | - | 1 974 | 28 026 | 7 |
| OC: ENTERTAINMENT - CHIEF WHIP | 30 000 | - | 1 942 | 28 058 | 6 |
| OC: EXT COM SERV PROV - GPS LICENCE | 2 952 108 | 19 592 | 19 592 | 2 932 516 | 1 |
| OC: EXT COM SERV PROV - S/WARE LICEN | 2 595 590 | 550 | 1 311 319 | 1 284 271 | 51 |
| OC: EXT COM SERV PROV - SYSTEM ADVIS | 59 966 | - | - | 59 966 | 0 |
| OC: HIRE CHARGES | 42 131 610 | 2 383 393 | 20 501 107 | 21 621 503 | 49 |
| OC: INSUR UNDER - CLAIM PAID 3RD PAR | | | | | |
| OC: INSUR UNDER - EXCESS PAYMENTS | 450 000 | | 13 043 | 436 957 | 3 |
| OC: INSUR UNDER - PREMIUMS | 4 800 000 | 1 912 | 4 485 310 | 314 690 | 93 |
| OC: LEARNERSHIPS & INTERNSHIPS | | | | 410 000 | |
| OC: LIC - VEHICLE LIC & REGISTRATION | 1 602 256 | 88 | 523 884 | 1 078 372 | 33 |
| OC: LIC - VEHICLE LIC & REGISTR FLEE | 13 402 | - | 1 392 | 12 010 | 10 |

**OPERATING EXPENSES**

| DESCRIPTION | Annual Budget | Actual 2023/12/31 | YTD 2023/12/31 | Variance | % Exp |
|---|---|---|---|---|---|
| OC: PERSONNEL AGENCY FEES (PERS RECR | | | | | |
| OC: PRINTING & PUBLICATIONS | 718 321 | | 39 685 | 678 637 | 6 |
| OC: PROFESSIONAL BODIES M/SHIP & SUB | 176 790 | 8 036 | 34 882 | 141 908 | 20 |
| OC: REMUNERATION TO WARD COMMITTEES | 2 800 000 | 94 000 | 480 500 | 2 319 500 | 17 |
| OC: ROAD WORTHY TEST FLEET | 17 216 | - | - | 17 216 | 0 |
| OC: SKILLS DEVELOPMENT FUND LEVY | 3 125 304 | 264 277 | 1 626 885 | 1 498 419 | 52 |
| OC: SEARCH FEES | 15 700 | | | 15 700 | |
| OC: SERVITUDES & LAND SURVEYS | 50 000 | | | 50 000 | |
| OC: SIGNAGE | 371 731 | | 68 574 | 303 157 | 18 |
| OC: SMALL DIFFERENCES TOLERANCES | | | | | |
| OC: TOLL GATE FEES | - | | | - | |
| OC: TOLL GATE FEES FLEET | 4 017 | | | 4 017 | |
| OC: TRANSPORT - EVENTS | 135 265 | | | 135 265 | |
| OC: TRANSPORT - FUNERALS | | | | | |
| OC: T&S DOM - ACCOMMODATION | 2 366 401 | 22 489 | 351 084 | 2 015 317 | 15 |
| OC: T&S DOM - DAILY ALLOWANCE | 1 687 825 | 13 390 | 280 447 | 1 407 378 | 17 |
| OC: T&S DOM - FOOD & BEVERAGE (SERVE | 572 650 | 1 585 | 12 901 | 559 749 | 2 |
| OC: T&S DOM TRP - W/OUT OPR OWN TRAN | 2 021 708 | 37 740 | 415 985 | 1 605 723 | 21 |
| OC: T&S DOM PUB TRP - ROAD TRANSPORT | 351 060 | 1 644 | 3 259 | 347 801 | 1 |
| OC: T&S - NON-EMPLOYEES | 200 000 | - | - | 200 000 | 0 |
| OC: TRANSPORT - MUNICIPAL ACTIVITIES | 52 650 | - | 7 200 | 45 450 | 14 |
| OC: UNIFORM & PROTECTIVE CLOTHING | 5 538 868 | 110 390 | 2 086 989 | 3 451 879 | 38 |
| OC: VEHICLE TRACKING FLEET | 330 823 | - | - | 330 823 | |
| OC: WET FUEL | 12 067 800 | 401 617 | 3 452 839 | 8 614 961 | 29 |
| OC: WORKMEN'S COMPENSATION FUND | 1 671 900 | - | - | 1 671 900 | 0 |
| **SUB TOTAL : OPERATIONAL COST** | **120 715 999** | **3 745 668** | **41 471 794** | **79 244 205** | **34** |
| **INTEREST DIVIDENDS AND RENT ON LAND** | | | | | |
| INT PAID BOR: ANNUITY LOANS | 6 600 000 | 550 000 | 3 300 000 | 3 300 000 | 50 |
| INT PAID: OVERDUE ACCOUNTS | 2 000 000 | - | 5 899 | 1 994 101 | 0 |
| **SUB TOTAL - INTEREST DIVID & RENT -** | **8 600 000** | **550 000** | **3 305 899** | **5 294 101** | **38** |
| **OPERATING LEASES** | | | | | |
| OPR LEASES: FURNITURE & OFFICE EQUIP | 2 084 024 | 3 630 | 21 777 | 2 062 247 | 1 |
| OPR LEASES: INFRA - TRANSPORTATION | | | | | |
| OPR LEASES: MACHINERY & EQUIPMENT | 21 060 | - | -580 | 21 640 | -3 |
| OPR LEASES: TRANSPORT ASSETS | 13 283 858 | 2 129 060 | 7 184 104 | 6 099 754 | 54 |
| **SUB TOTAL : OPERATING LEASES** | **15 388 942** | **2 132 690** | **7 205 301** | **8 183 641** | **47** |
| **TRANSFERS AND SUBSIDIES** | | | | | |
| HH SSP SOC ASS: SOCIAL RELIEF | 1 000 000 | 37 750 | 48 750 | 951 250 | 5 |
| **SUB TOTAL : OPERATIONAL : ALLOC IN K** | **1 000 000** | **37 750** | **48 750** | **951 250** | **5** |
| OPERATIONAL : MONETARY | | | | | |
| **SUB TOTAL : OPERATIONAL : MONETARY** | | | | | |
| **SUB TOTAL : TRANSFERS & SUBSIDIES** | **1 000 000** | **37 750** | **48 750** | **951 250** | **5** |
| **GENERAL EXPENSES** | **145 754 941** | **6 466 108** | **47 001 033** | **129 589 759** | **32** |

**CASH FLOW ANALYSIS FOR THE MONTH ENDING**

| Detail | Dec-23 |
|---|---|
| **Cash Receipts by Source** | |
| Property rates | 372 232 |
| Service charges - electricity revenue | 454 457 |
| Service charges - water revenue | 517 928 |
| Service charges - sanitation revenue | 242 692 |
| Service charges - refuse revenue | 283 907 |
| Service charges - other | 0 |
| Interest earned - external investments | 236 417 |
| Interest earned - outstanding debtors | 1 480 |
| Fines | 0 |
| Transfer receipts - operational | 91 351 000 |
| Other revenue | 78 127 308 |
| **Cash Receipts by Source** | **171 587 421** |
| **Other Cash Flows/Receipts by Source** | |
| Transfer receipts - capital | 21 901 732 |
| Contributions recognised - capital & Contributed assets | 0 |
| Borrowing long term/refinancing | 0 |
| **Total Cash Receipts by Source** | **193 489 153** |
| **Cash Payments by Type** | |
| Employee related costs | 31 115 727 |
| Remuneration of councillors | 1 742 135 |
| Bulk purchases - Electricity | 43 283 102 |
| Contracted services | 3 745 668 |
| General expenses | 80 142 657 |
| **Cash Payments by Type** | **160 029 289** |
| **Other Cash Flows/Payments by Type** | |
| Capital assets | 6 674 997 |
| Repayment of borrowing | 0 |
| **Total Cash Payments by Type** | **166 704 286** |
| **Net Increase/(Decrease) in Cash Held** | **26 784 867** |
| **Cash/cash equivalents at the month/year begin:** | **26 110 678** |
| **Cash/cash equivalents at the month/year end:** | **52 895 545** |

| | |
|---|---|
| **Cash Book Balance (GL)** | **-154 712 827,94** |

## Municipal Investments

***Regulation 9(1) of Government Gazette 27431 states:***

*That the accounting officer of a municipality or municipal entity must within 10 working days of the end of each month, as part of the Section 71 report required by the Act, submit to the mayor of the municipality or the board of directors of the municipal entity a report describing in accordance with the generally recognised accounting practice the investment portfolio of that municipality or municipal entity at the end of the month.*

**Bank Accounts:**

| Detail | Bank Acc num | Type of investment | Vote num |
|---|---|---|---|
| ABSA - 1 | 20-7531-4898 | Fixed Deposit | 34055053140ZZZZZZZWM |
| ABSA - 2 | 20-5824-7882 | Fixed Deposit | 34055053040ZZZZZZZWM |
| ABSA - 3 | 91-3190-1443 | Call Account | 34055053240ZZZZZZZWM |

| | 20-7531-4898 | 20-5824-7882 | 91-3190-1443 | |
|---|---|---|---|---|
| | **ABSA - 1** | **ABSA - 2** | **ABSA - 3** | **Total** |
| **Balance at 31-Oct-2023** | **5 388,25** | **109 495,35** | **20 813 037,93** | **20 927 921,53** |
| | 14,45 | 9 156,90 | 5 667 591,53 | 5 676 762,88 |
| Invested | | | 17 000 000,00 | 17 000 000,00 |
| Withdrawn | | | -11 500 000,00 | -11 500 000,00 |
| Interest earned | 14,45 | 9 156,90 | 167 591,53 | 176 762,88 |
| **Balance at 30-Nov-2023** | **5 402,70** | **118 652,25** | **26 480 629,46** | **26 604 684,41** |
| | | - | 16 530 417,25 | 16 530 417,25 |
| Invested | | | 62 294 000,00 | 62 294 000,00 |
| Withdrawn | | | -46 000 000,00 | -46 000 000,00 |
| Interest earned | | | 236 417,25 | 236 417,25 |
| **Balance at 31-Dec-2023** | **5 402,70** | **118 652,25** | **43 011 046,71** | **43 135 101,66** |
| **INTEREST EARNED** | **197,20** | **9 156,90** | **1 143 237,30** | **1 152 591,40** |
| **INTEREST ACCRUED** | - | - | - | - |

**Investment in Shares:**

| DESCRIPTION | NUMBER OF SHARES | BALANCE 01/12/2023 | WITHDRAWALS / TRANSFERS | FAIR VALUE GAIN / (LOSS) | BALANCE 31/12/2023 |
|---|---|---|---|---|---|
| **Senwes** | 11 822 | 134 771 | | | 134 771 |
| **Senwesbel** | 18 130 | 113 313 | | | 113 313 |
| | | **248 084** | - | - | **248 084** |

## Report on conditional grants at 31-Dec-23

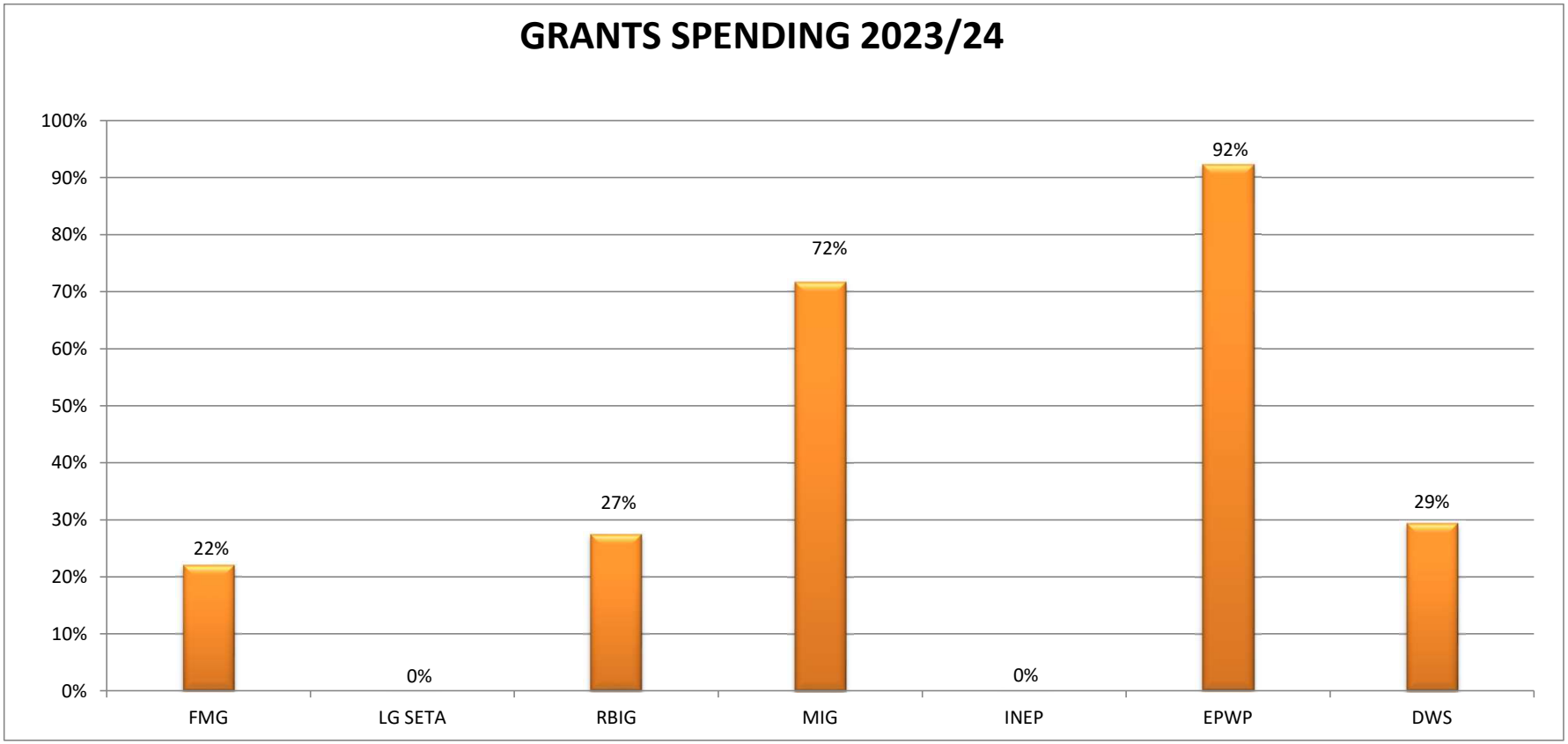
**Municipality:** FS201 Moqhaka

**Financial Accounting for Grant Funds Received and Expended**

| | OPERATIONAL GRANTS | | | | CAPITAL GRANTS | | | |
|---|---|---|---|---|---|---|---|---|
| | Finance Management Grant (FMG) | LG SETA (Mandatory) | Regional Bulk Infrastructure Grant (RBIG) | Integr Nat Electrification Progr Grant | Municipal Infrastructure Grant (MIG) | Extended Public Works Programme (EPWP) | Water Services Infrastructure Grant (WSIG) | Total Capital Grants |
| **DORA Allocation for the 2023/24** | **2 300 000** | | **30 000 000** | **2 050 000** | **47 531 000** | **1 263 000** | **20 900 000** | **71 744 000** |
| **Unspent grants at beginning of the financial year** | | **2 353 851** | | | | | | **-** |
| Received Prior Months | 2 300 000 | 98 453 | 7 340 499 | 450000 | 20 480 000 | | 7 000 000 | **27 930 000** |
| Received This Month | - | - | 3 607 732 | 600000 | 11 294 000 | 884 000 | 7 000 000 | **19 178 000** |
| **Total Funds Received** | **2 300 000** | **2 452 304** | **10 948 231** | **1050000** | **31 774 000** | **884 000** | **14 000 000** | **47 108 000** |
| Spent Prior Months | 439 575 | - | 7 622 032 | - | 17 160 634 | 907 871 | 3 613 433 | **21 681 938** |
| Spent This Month | 67 726 | | 3 607 726 | - | 5 627 609 | 257 990 | 501 797 | **6 387 396** |
| Grants refunded | | | | - | - | | - | **-** |
| Total Funds Spent | 507 301 | | 11 229 758 | - | 22 788 243 | 1 165 861 | 4 115 230 | **28 069 334** |
| **Total funds Received and Not Spent** | **1 792 699** | **2 452 304** | **-281 527** | **1 050 000** | **8 985 757** | **-281 861** | **9 884 770** | **20 638 666** |
| Percentage of Funds Spent | 22% | 0% | 27% | 0% | 72% | 92% | 29% | 60% |
| Funds Currently Committed but Not Spent | - | - | - | | - | - | - | **-** |
| Scheduled Transfers Withheld | - | - | - | | - | - | - | **-** |

### Capital Government grants and subsidies consist of the following:

| | |
|---|---|
| Municipal Infrastructure Grant | 47 531 000 |
| Water Services Infrastructure Grant | 20 900 000 |
| EPWP (Incentive) | 1 263 000 |
| Regional Bulk Infrastructure Grant (RBIG) | 30 000 000 |
| Integr Nat Electrification Progr Grant | 2 050 000 |
| **Total** | **103 794 000** |


GRANTS SPENDING 2023/24
100%
90%
80%
70%
60%
50%
40%
30%
20%
10%
0%
22%
0%
27%
72%
0%
92%
29%
FMG
LG SETA
RBIG
MIG
INEP
EPWP
DWS

## 31 December 2023

## REPORT ON STAFF BENEFITS: Staff costs analysis for the month (MFMA Section 66)

**Summary of Section 66 of the MFMA - Salaries and Wages (Staff Benefits)**

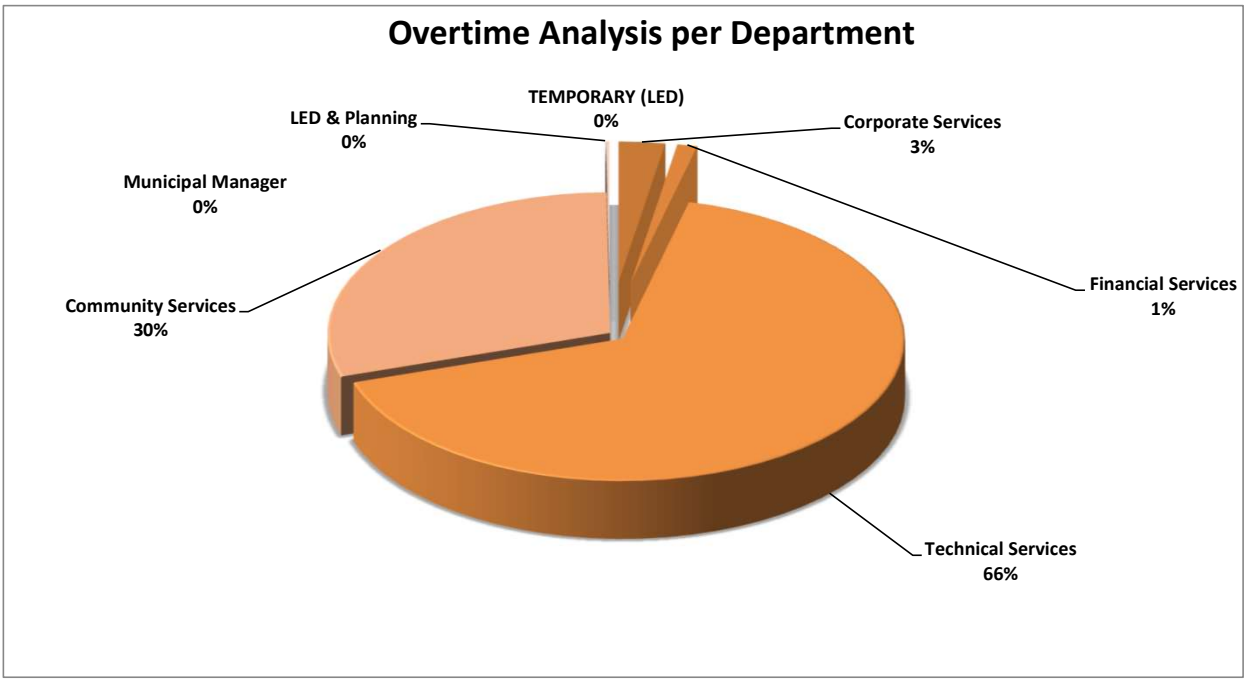
| DESCRIPTION | Budget 2023/2024 | Actual 31-Dec-23 | YTD 31-Dec-23 | % Exp |
|---|---|---|---|---|
| **EMPLOYEE RELATED COST** | | | | |
| **SENIOR MANAGEMENT** | | | | |
| SM - SALARIES ALLOW AND SERV BENEFITS | | | | |
| **MM - SALARIES ALLOW AND SERV BENEFITS** | | | | |
| SM MM: SAL & ALL - BASIC SALARY | 992 307,00 | 60 680,35 | 182 041,05 | 18,34 |
| SM MM: SAL & ALL - PERFORM BASED BONUS | 142 302,00 | 0,00 | 7 944,89 | 5,58 |
| SM MM: ALLOW - CELLULAR & TELEPHONE | 31 650,00 | 3 000,00 | 12 000,00 | 37,91 |
| SM MM: ALLOW - HOUSING BENEFITS | | | | |
| SM MM: ALLOW - TRAVEL OR MOTOR VEHICLE | 253 394,00 | 19 507,75 | 78 031,00 | 30,79 |
| SM MM: SRB - LONG SERVICE | | | | |
| **SUB TOTAL: MM - SAL ALLOW & SERV BENEF** | **1 419 653,00** | **83 188,10** | **280 016,94** | **19,72** |
| **CFO - SALARIES ALLOW AND SERV BENEFITS** | | | | |
| SM CFO: SAL & ALL - BASIC SALARY | 422 907,00 | | | |
| SM CFO: SAL & ALL - PERFORM BASED BONUS | 52 343,00 | | | |
| SM CFO: ALLOW - CELLULAR & TELEPHONE | 6 330,00 | | | |
| SM CFO: ALLOW - HOUSING BENEFITS | | | | |
| SM CFO: ALLOW - TRAVEL OR MOTOR VEHICLE | 52 750,00 | | | |
| SM CFO: SRB - ENTERTAINMENT | 15 000,00 | 0,00 | 14 475,47 | 96,50 |
| SM CFO: SRB - ACTING & POST RELATE ALLOW | | | | |
| **SUB TOTAL: CFO - SAL ALLOW & SERV BENEF** | **549 330,00** | **0,00** | **14 475,47** | **2,63** |
| **D01 - SALARIES ALLOW AND SERV BENEFITS** | | | | |
| SM D01: SAL & ALL - BASIC SALARY | 444 777,00 | | | |
| SM D01: SAL & ALL - PERFORM BASED BONUS | 52 443,00 | | | |
| SM D01: ALLOW - CELLULAR & TELEPHONE | 9 495,00 | | | |
| SM D01: ALLOW - HOUSING BENEFITS | | | | |
| SM D01: ALLOW - TRAVEL OR MOTOR VEHICLE | 152 024,00 | | | |
| SM D01: SRB - ENTERTAINMENT | 5 000,00 | 2 000,00 | 10 192,19 | 203,84 |
| SM D01: SRB - ACTING & POST RELATE ALLOW | | | | |
| **SUB TOTAL: DTS - SAL ALLOW & SERV BENEF** | **663 739,00** | **2 000,00** | **10 192,19** | **1,53** |
| **DO2 - SALARIES ALLOW AND SERV BENEFITS** | | | | |
| SM D02: SAL & ALL - BASIC SALARY | 768 420,00 | 65 753,25 | 392 604,35 | 51,09 |
| SM D02: SAL & ALL - PERFORM BASED BONUS | 210 186,00 | | | |
| SM D02: ALLOW - CELLULAR & TELEPHONE | 17 663,00 | 1 000,00 | 6 000,00 | 33,96 |
| SM D02: ALLOW - HOUSING BENEFITS | 98 962,00 | | | |
| SM D02: ALLOW - TRAVEL OR MOTOR VEHICLE | 529 918,00 | 43 658,38 | 260 673,51 | 49,19 |
| SM D02: ALLOW - ACCOM TRAVEL & INCIDENT. | | | | |
| SM D02: SRB - ENTERTAINMENT | 10 000,00 | | 5 195,55 | 51,95 |
| SM D02: SRB - ACTING & POST RELATE ALLOW | | | | |
| **SUB TOTAL: DPS - SAL ALLOW & SERV BENEF** | **1 635 149,00** | **110 411,63** | **664 473,41** | **40,63** |
| **DO3 - SALARIES ALLOW AND SERV BENEFITS** | | | | |
| SM D03: SAL & ALL - BASIC SALARY | 420 544,00 | | | |
| SM D03: SAL & ALL - PERFORM BASED BONUS | 51 205,00 | | | |
| SM D03: ALLOW - CELLULAR & TELEPHONE | 5 159,00 | | | |
| SM D03: ALLOW - HOUSING BENEFITS | 167 052,00 | | | |
| SM D03: ALLOW - TRAVEL OR MOTOR VEHICLE | 94 868,00 | | | |
| SM D03: SRB - ENTERTAINMENT | 0,00 | | | |
| SM D03: SRB - ACTING & POST RELATE ALLOW | | | | |
| **SUB TOTAL: DCH - SAL ALLOW & SERV BENEF** | **738 828,00** | | **0,00** | **0,00** |
| **DO4 - SALARIES ALLOW AND SERV BENEFITS** | | | | |

| DESCRIPTION | Budget 2023/2024 | Actual 31-Dec-23 | YTD 31-Dec-23 | % Exp |
|---|---|---|---|---|
| SM D04: SAL & ALL - BASIC SALARY | 418 807,00 | | | |
| SM D04: SAL & ALL - PERFORM BASED BONUS | 7 796,00 | | | |
| SM D04: ALLOW - CELLULAR & TELEPHONE | 8 159,00 | | | |
| SM D04: ALLOW - HOUSING BENEFITS | 78 029,00 | | | |
| SM D04: ALLOW - TRAVEL OR MOTOR VEHICLE | 57 975,00 | | | |
| SM D04: SRB - ENTERTAINMENT | 0,00 | | | |
| **SUB TOTAL: DCS - SAL ALLOW & SERV BENEF** | **570 766,00** | | | |
| **SUB TOTAL: SM - SAL ALLOW & SERV BENEF** | **5 577 465,00** | **195 599,73** | **969 158,01** | **17,37** |
| | | | | |
| **SM - SOCIAL CONTRIBUTIONS** | | | | |
| **MM - SOCIAL CONTRIBUTIONS** | | | | |
| SM MM: SOC CONTR: MEDICAL | 65 525,00 | | | |
| SM MM: SOC CONTR: PENSION FUNDS | 110 775,00 | 10 922,46 | 43 689,84 | 39,44 |
| SM MM: SOC CONTR: UIF | 2 309,00 | 177,12 | 708,48 | 30,68 |
| **SUB TOTAL: MM - SOCIAL CONTRIBUTIONS** | **178 609,00** | **11 099,58** | **44 398,32** | **24,85** |
| **CFO - SOCIAL CONTRIBUTIONS** | | | | |
| SM CFO: SOC CONTR: GROUP LIFE INSURANCE | | | | |
| SM CFO: SOC CONTR: MEDICAL | 63 328,00 | | | |
| SM CFO: SOC CONTR: PENSION FUNDS | 126 603,00 | | | |
| SM CFO: SOC CONTR: UIF | 2 344,00 | | | |
| SM CFO: SOC CONTR: BARGAINING COUNCIL | | | | |
| **SUB TOTAL: CFO - SOCIAL CONTRIBUTIONS** | **192 275,00** | | | |
| **D01 - SOCIAL CONTRIBUTIONS** | | | | |
| SM D01: SOC CONTR: GROUP LIFE INSURANCE | | | | |
| SM D01: SOC CONTR: MEDICAL | 66 559,00 | | | |
| SM D01: SOC CONTR: PENSION FUNDS | 137 387,00 | | | |
| SM D01: SOC CONTR: UIF | 2 346,00 | | | |
| SM D01: SOC CONTR: BARGAINING COUNCIL | | | | |
| **SUB TOTAL: DTS - SOCIAL CONTRIBUTIONS** | **206 292,00** | | | |
| **D02 - SOCIAL CONTRIBUTIONS** | | | | |
| SM D02: SOC CONTR: GROUP LIFE INSURANCE | | | | |
| SM D02: SOC CONTR: MEDICAL | 35 326,00 | | | |
| SM D02: SOC CONTR: PENSION FUNDS | 53 323,00 | | | |
| SM D02: SOC CONTR: UIF | 2 344,00 | 177,12 | 1 062,72 | 45,33 |
| SM D02: SOC CONTR: BARGAINING COUNCIL | | | | |
| **SUB TOTAL: DPS - SOCIAL CONTRIBUTIONS** | **90 993,00** | **177,12** | **1 062,72** | **1,16** |
| **D03 - SOCIAL CONTRIBUTIONS** | | | | |
| SM D03: SOC CONTR: GROUP LIFE INSURANCE | | | | |
| SM D03: SOC CONTR: MEDICAL | 40 059,00 | | | |
| SM D03: SOC CONTR: PENSION FUNDS | | | | |
| SM D03: SOC CONTR: UIF | 2 320,00 | | 0,00 | 0,00 |
| SM D03: SOC CONTR: BARGAINING COUNCIL | | | | |
| **SUB TOTAL: DCH - SOCIAL CONTRIBUTIONS** | **42 379,00** | | | |
| **SUB TOTAL: SM - SOCIAL CONTRIBUTIONS** | **710 548,00** | **11276,7** | **45461,04** | **6,39** |
| **SM - POST RETIREMENT BENEFITS** | | | | |
| SM: PRB - MED: CURRENT SERVICE COST | | | | |
| SM: PRB - MED: INTEREST COST | 5 483 035,00 | 374 668,20 | 2 050 681,60 | 37,40 |
| SM: PRB - PENS: INTEREST COST | 708 291,00 | | | |
| **SUB TOTAL : SM - POST RETIREMENT BENEFIT** | **6 191 326,00** | **374 668,20** | **2 050 681,60** | **33,12** |
| SM: PST RET BEN OBL CST CAP PPE | | | | |
| **SUB TOTAL : SM - COST CAPITALISED TO PPE** | | | | |

| DESCRIPTION | Budget 2023/2024 | Actual 31-Dec-23 | YTD 31-Dec-23 | % Exp |
|---|---|---|---|---|
| **SUB TOTAL : SENIOR MANAGEMENT** | **12 479 339,00** | **581 544,63** | **3 065 300,65** | **24,56** |
| **MUNICIPAL STAFF** | | | | |
| **MS - SALARIES ALLOW AND SERV BENEFITS** | | | | |
| MS: SAL & ALL: BASIC SALARY & WAGES | 231 846 988,00 | 18 466 742,66 | 110 430 958,87 | 47,63 |
| MS: SAL & ALL: PERFORMANCE BASED BONUSES | 26 898,00 | 0,00 | 35 650,95 | 132,54 |
| MS: ALL - CELLULAR & TELEPHONE | 819 046,00 | 39 914,28 | 253 568,30 | 30,95 |
| MS: HB & INC: HOUSING BENEFITS | 1 874 766,00 | 128 811,27 | 762 255,55 | 40,65 |
| MS: ALL - LEAVE PAY | 2 841 381,00 | 104 450,58 | 1 477 659,30 | 52,00 |
| MS: ALL - TRAVEL OR MOTOR VEHICLE | 22 929 009,00 | 1 817 031,98 | 10 767 787,36 | 46,96 |
| MS: OVERTIME - NON STRUCTURED | 30 732 484,00 | 2 910 470,59 | 17 591 730,99 | 57,24 |
| MS: OVERTIME - STRUCTURED | 57 950,00 | 5 080,03 | 29 353,95 | 50,65 |
| MS: PAYMENTS - SHIFT ADD REMUNERATIO | | | | |
| MS: OVERTIME - NIGHT SHIFT | | | | |
| MS: SRB - ANNUAL BONUS | 19 835 088,00 | 1 330 917,91 | 10 486 934,03 | 52,87 |
| MS: SRB - LONG SERVICE AWARD | 1 988 297,00 | 50 174,76 | 555 051,67 | 27,91 |
| MS: SRB - STANDBY ALLOWANCE | 3 879 575,00 | 265 185,91 | 1 591 008,02 | 41,00 |
| MS: IN-KIND BENEFITS | 3 165,00 | | | |
| MS: SRB - NON PENSIONABLE | 1 643,00 | | | |
| **SUB TOTAL : MS - SAL ALLOW & SERV BENEF** | **316 836 290,00** | **25 118 779,97** | **153 981 958,99** | **48,59** |
| **MS - SOCIAL CONTRIBUTIONS** | | | | |
| MS: SOC CONTR - BARGAINING COUNCIL | 136 815,00 | 9 702,50 | 58 144,98 | 42,66 |
| MS: SOC CONTR - GROUP LIFE INSURANCE | 1 329 893,00 | 83 086,78 | 508 614,24 | 38,24 |
| MS: SOC CONTR - MEDICAL | 23 739 307,00 | 1 897 666,56 | 11 488 896,56 | 48,39 |
| MS: SOC CONTR - PENSION | 39 080 426,00 | 3 263 075,24 | 19 592 452,58 | 50,13 |
| MS: SOC CONTR - UNEMPLOYMENT INSUR FUND | 2 138 715,00 | 148 207,87 | 886 182,97 | 41,43 |
| **SUB TOTAL : MS - SOCIAL CONTRIBUTIONS** | **66 424 621,00** | **5 401 739,37** | **32 534 291,33** | **48,97** |
| MS: PRB - MED: CURRENT SERVICE COST | | | | |
| MS: PRB - MED: INTEREST COST | 1 964 333,00 | 0,00 | 103 015,40 | 5,24 |
| MS: PRB - PENS: INTEREST COST | | | | |
| MS: PRB - OTHER: LEAVE GRATUITY | | | | |
| **SUB TOTAL : MS - POST RETIREMENT BEN** | **1 964 333,00** | **0,00** | **103 015,40** | **5,24** |
| **MS - COST CAPITALISED TO PPE** | | | | |
| MS: IN-KIND BENEFITS CST CAP PPE | 10 633,00 | 13 663,15 | 45 674,45 | 429,55 |
| **SUB TOTAL : MS - COST CAPITALISED TO PPE** | **10 633,00** | **13 663,15** | **45 674,45** | **429,55** |
| **SUB TOTAL : MUNICIPAL STAFF** | **385 235 877,00** | **30 534 182,49** | **18 664 940,17** | **48,45** |
| **SUB TOTAL : EMPLOYEE RELATED COST** | **397 715 216,00** | **31 115 727,12** | **189 730 240,82** | **47,70** |

| DESCRIPTION | Budget 2023/2024 | Actual 31-Dec-23 | YTD 31-Dec-23 | % Exp |
|---|---|---|---|---|

## Analysis of overtime per department

| Description | 30-Oct-23 | | 30-Nov-23 | | 31-Dec-23 | |
|---|---|---|---|---|---|---|
| | Hours | Cost | Hours | Cost | Hours | Cost |
| Municipal Manager | - | - | - | - | - | - |
| Corporate Services | 309 | 60 603 | 239 | 50 420 | 341 | 70 181 |
| Financial Services | 135 | 22 876 | 60 | 25 246 | 96 | 30 218 |
| Technical Services | 10 170 | 1 806 056 | 10 023 | 1 736 825 | 9 601 | 1 745 132 |
| Community Services | 6 482 | 924 294 | 25 923 | 821 861 | 5 807 | 785 873 |
| LED & Planning | | | | | | |
| TEMPORARY (LED) | 35 | 6 068 | 32 | 5 786 | 27 | 5 080 |
| **Total** | **17 131** | **2 819 897** | **36 277** | **2 640 137** | **15 872** | **2 636 484** |

The overtime needs to be administered and only real emergencies be attended to after hours, on weekends and on holidays.
Each department needs to do proper planning to manage their own budget in order to avoid unnecessary expenditure,
thus ensuring that they stay within the budget for the year, to avoid overspending.